

Krause Fund Research Spring 2025 April Target Price: \$217

Current Price: \$200.88



Constellation Energy Corporation (NYSE: CEG)

Analysts

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Investment Thesis

Executive Summary:

We issue a **HOLD** rating for Constellation Energy Corporation (NYSE: CEG) with a **target price of \$217**, reflecting insufficient upside from the current price of \$200 to indicate a buy rating. Constellation is uniquely positioned at the intersection of rising clean energy demand and the structural shift toward high-capacity, always-on electricity driven by AI and hyperscale data centers. As the nation's largest producer of carbon-free power, primarily through its nuclear fleet, Constellation offers unmatched reliability and scale in meeting the evolving needs of both regulated and unregulated markets.

Thesis Drivers:

- Data Center Power Demand: The explosive growth of AI and cloud infrastructure is
 projected to double global data center energy demand by 2030. Constellation is wellpositioned to capitalize on this demand surge with its unmatched nuclear reliability and
 existing customer relationships like its long-term PPA with Microsoft.
- **Nuclear Uprate and Restart Projects**: Strategic investments such as the Calvert Cliffs and Illinois uprate projects, along with the restart of the Three Mile Island Unit 1 at the Crane Clean Energy Center, will add over 1,000 MW of clean, baseload power—boosting capacity and revenue growth over the next 3–5 years.

Risks to Thesis:

- Macroeconomic and Interest Rate Pressure: Elevated long-term interest rates and potential economic slowdown may raise capital costs and delay infrastructure projects. Tariff-driven inflation could also pressure input costs and reduce margin expansion.
- **Execution Risk on Growth Projects**: Delays or cost overruns in nuclear uprates, Crane Center development, or grid upgrades could limit expected capacity growth and earnings expansion.
- Regulatory and Policy Uncertainty: As a significant player in both regulated and deregulated markets, Constellation faces exposure to shifting energy policy, tax incentives, and nuclear regulation all of which could impact project economics and cost recovery.

Company Overview

Constellation Energy Corporation is a leading U.S. energy company spun off from Exelon Corporation in 2022, focused on producing and supplying carbon-free electricity. It operates the nation's largest fleet of nuclear power plants, and its diverse mix of clean energy sources also include solar, wind, and hydro. Its wholesale and retail electricity businesses serve approximately two million commercial, industrial, and residential customers across the continental United States.

Key Statistics

\$62.94B

1.57

Share Highlights:

Market Capitalization:

| Beta: | 1.40 |
|-----------------------|---------|
| EPS FY 2024: | \$11.89 |
| Dividend Yield (TTM): | 0.72% |
| P/E Ratio: | 16.90 |

Current Ratio Profitability:

| Operating Margin: | 21.20% |
|-------------------|--------|
| Profit Margin: | 15.90% |
| ROA: | 7.23% |
| ROE: | 21.12% |

Compared Performance vs. S&P 500 (Post Exelon Spin Off)

Total Return (%) 1 Feb 2022 → 21 Apr 2025 +600.00% +500.00% +300.00% +200.00% +100.00%

Earnings Estimates

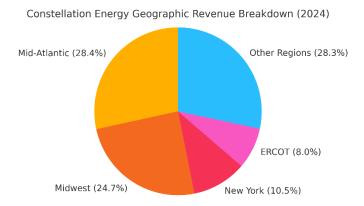


Company Description

Constellation Energy Corporation is a producer of emissions-free energy and an energy supplier to businesses, homes and public sector customers nationwide. Constellation was spun off from Exelon Corporation on February 1st, 2022. The company's nuclear, hydro, wind, and solar generation facilities have the generating capacity to power the equivalent of 16 million homes, providing about 10% of the nation's clean energy in the United States. Its segments include Mid-Atlantic, Midwest, New York, ERCOT, and Other Power Regions. Through its integrated business operations, it sells electricity, natural gas, and other energy related products and sustainable solutions to various types of customers in both the regulated and unregulated market, distribution utilities, including municipalities, cooperatives, and commercial, industrial, public sector, and residential customers in markets across multiple geographic regions. Its nuclear fleet has a generating capacity of approximately 22 gigawatts (GWs).

Company Analysis

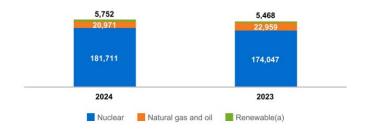
Revenue Decomposition



The pie chart illustrates the 2024 geographic revenue distribution for Constellation Energy, based on a total of \$19.43 billion in regional revenues. The chart segments the company's earnings by key regions in which it

operates: Mid-Atlantic, Midwest, New York, ERCOT (Texas), and Other Regions. Each slice of the chart represents a percentage of the total regional revenue, clearly showing how Constellation's operations are geographically diversified.

Our Owned Sources of Electric Supply (in GWhs)



This chart from illustrates owned electric generation supply by fuel type for 2023 and 2024, measured in gigawatt-hours (GWh). (14) The data reveals a year-over-year increase in total generation, driven primarily by growth in nuclear output. It places an emphasis on just how dominant nuclear energy is in Constellation's fuel mix.

In 2024, total generation reached 208,434 GWh, up from 202,474 GWh in 2023. This increase is largely attributed to a rise in nuclear generation, which expanded from 174,047 GWh in 2023 to 181,711 GWh in 2024 reinforcing Constellation's position as the nation's largest producer of carbon-free energy.

Natural gas and oil generation saw a slight decrease, dropping from 22,959 GWh in 2023 to 20,971 GWh in 2024, reflecting a modest shift away from fossil fuels. Meanwhile, renewables (including hydro, wind, and solar) grew slightly from 5,468 GWh to 5,752 GWh, signaling steady investment in clean energy sources.

From 2020 to 2024, Constellation achieved a CAGR in revenues of 7.57%, with part of that growth coming from organic growth in uprates of active nuclear facilities as well as their expansion in Revenue/GWh. Another key piece of inorganic growth came from the acquisition of a 44% ownership stake in the South Texas Electric

Generating Station from NRG Energy. This acquisition added 1,100 MW of nuclear capacity to Constellation's already dominant amount of nuclear capacity. (6) We forecast Constellation will continue building on its growth in revenues by a CAGR of 3.71% through 2034. Key drivers of our revenue growth assumptions are the opportunities with data centers, the restart of the Crane Clean Energy Center and uprate projects to increase efficiency of current nuclear plants.

Data Centers

A major driver of Constellation Energy's long-term revenue growth is the accelerating demand for power from hyperscale and AI-driven data centers. AI is reshaping nearly every sector of the economy and driving exponential growth in data center infrastructure. This trend is expected to double global energy demand from data centers over the next five years, reaching up to 100 gigawatts (GW) a scale that underscores the urgency and opportunity for reliable, large-scale, and carbon-free power generation. (7)

Major tech companies are expected to invest \$1 trillion into building and expanding data centers by 2030, reflecting the massive infrastructure boom driven by artificial intelligence. (8) These AI-specific facilities not only require far more electricity than traditional data centers, but they are also triggering intense competition for access to power. As power capacity becomes a bottleneck, Constellation is well-positioned to meet this demand surge given its dominance in nuclear energy and its expanding portfolio of carbon-free generation. As data center developers prioritize low-emission uninterrupted power sources, Constellation's nuclear fleet, the largest in the U.S., offers a distinct advantage. The convergence of high electricity needs and decarbonization pressures makes data centers a

compelling growth engine for Constellation's revenues in the near and long term.

Uprate Projects

Constellation Energy is making significant investments to enhance the output of its nuclear facilities, aiming to meet the increasing demand for clean energy. The two largest projects are in the Mid-Atlantic and Midwest regions.

At the Calvert Cliffs Nuclear Power Plant in Maryland, Constellation is making \$100 million worth of upgrades that will extend the life of the plant as well as potentially boost electricity production by approximately 10%. This enhancement would generate more carbon-free power than all the wind and utility-scale solar currently operating in Maryland. (9)

In Illinois, Constellation plans to invest \$800 million in new equipment to increase the output of its Braidwood and Byron Generating Stations by about 135 megawatts by 2026. This additional capacity is sufficient to power approximately 100,000 average homes continuously each year. (10)

Crane Clean Energy Center (Microsoft PPA)

Constellation Energy's upcoming Crane Clean Energy Center marks a strategic expansion of its clean energy portfolio and a key driver of long-term revenue growth. At the core of the project is the restart of the previously decommissioned Three Mile Island Unit 1 reactor, which is expected to add 835 megawatts of zero-carbon electricity to the grid by 2028. This expansion comes as demand for reliable, baseload clean energy surges particularly from data centers and major corporations with ambitious sustainability goals. (11)

A central revenue component of the project is a 20-year power purchase agreement (PPA) with Microsoft. This long-term contract ensures predictable cash flows for Constellation and reinforces its emerging role as a preferred energy partner to companies building largescale, energy-intensive AI and computing infrastructure. The PPA also highlights the increasing importance of nuclear energy in decarbonization strategies, especially for industries requiring around-the-clock power reliability.

With the project already ahead of schedule on key milestones including hiring, regulatory filings, and site preparation Constellation is well-positioned to capitalize on the demand of clean energy demand, private-sector investment, and grid reliability needs. The Crane Clean Energy Center stands as both a growth catalyst and a testament to the value of long-term, emissions-free energy infrastructure.

Margin Analysis

We forecast gross margin to grow to 34% through the final year of the model. While ambitious, we believe this margin is attainable through improving and maintaining high levels of efficiency in power generated by nuclear sources. A main enabling factor in this projection is the high capacity factor for nuclear generation- a measure of actual output compared to potential output- which is around 90% in the United States, and was clocked at an industry-leading 94% for Constellation's nuclear fleet in 2024. The reliability of their nuclear fleet will allow Constellation to continue to optimize their operations, translating to more profitable margins in the long term.

Expense Analysis

Constellation's three most significant expense categories are reported as purchased power and fuel, operating and maintenance, and depreciation expense. The past three years have seen a decrease in Constellation's purchased power and fuel, but we believe that as total GWhs of production increase in upcoming years, Constellation will also see an uptick in this expense. Over the total forecast period, however, we believe that purchased power needs

will decrease as efficiency of nuclear operations increases, and so we forecast the total expense to decrease.

We forecasted operating and maintenance expense to remain a function of operating revenue levels, with no cause to incorporate significant departure from what has been seen in recent years as a function of power production levels.

Depreciation expense was calculated to be an average rate of 5.25% of beginning net PP&E per period since the company completed the spin-off from Exelon in 2022, and this rate was projected out through the forecasting period.

Capital Expenditures

Constellation Energy's capital expenditure projections for 2025 and 2026, estimated at approximately \$3 billion and \$3.5 billion, reflect a strategic focus on enhancing its energy generation capacity and ensuring operational resilience. A significant portion, about 35%, is earmarked for the acquisition of nuclear fuel. This is a proactive response to potential supply disruptions stemming from risks that could affect long-term nuclear fuel availability. This forward-looking approach emphasizes Constellation's drive to secure a reliable and sustainable energy supply. Additionally, the company plans to invest \$1.7 billion in growth capital expenditures, which include key projects like the restart of the Crane facility, nuclear uprates, and license renewals. These investments highlight Constellation's commitment to expanding and modernizing its energy infrastructure. The remaining capital expenditures focus on upgrades and additions to existing generation facilities, indicating a balanced approach to both growth and maintenance. In the years beyond guided investment values, we have forecasted a steady amount of capex that will cover growth efforts and infrastructure upgrades over the period of the model.

Debt Analysis

Constellation Energy holds a BBB+ credit rating from S&P, placing it in the investment-grade category with adequate creditworthiness. While the company is considered a reliable borrower, this rating reflects its exposure to industry and economic volatility. Maintaining this rating allows Constellation to access debt markets at reasonable costs, though the company will need to balance capital expenditures, refinancing activity, and free cash flow to avoid potential downward pressure on its credit profile.

S&P Credit Ratings by Ticker

| Ticker | S&P Rating |
|--------|------------|
| CEG | BBB+ |
| VST | BB+ |
| DUK | BBB+ |
| NEE | A- |

Among Constellation's peers, NextEra Energy (NEE) holds the strongest credit rating with an A-, reflecting a high degree of financial stability and low credit risk offering them easier and cheaper access to debt markets. Constellation Energy (CEG) shares its BBB+ investment-grade rating with Duke Energy (DUK), indicating adequate creditworthiness. In contrast, Vistra Corp (VST) is rated BB+, placing it in the speculative-grade category and signaling comparatively higher risk.

Constellation's long term debt maturities for the next five years are as follows:

2025: \$1,028 million

2026: \$114 million

2027: \$691 million

2028: \$847 million

2029: \$156 million

2030 and thereafter: \$5,638 million

In fiscal year 2024, Constellation generated a strong amount of \$3,738 million in free cash flow. With large payments coming due in 2025, 2027 and 2028 it is reasonable to expect that Constellation will have to refinance part of this debt. We estimate Constellation will refinance 60-70% of this debt, allowing the company to maintain a strong liquidity position, fund capital expenditures and avoid excessive interest burden while maintaining their investment grade credit measure.

Payout Policy

Constellation Energy employs a disciplined capital return strategy that balances shareholder payouts with reinvestment into long-term growth initiatives, particularly in clean energy infrastructure.

Constellation pays a quarterly dividend totaling \$1.45 per share annually, which equates to a dividend yield of approximately 0.81%. The company's payout ratio is relatively low at around 12.1%, well below the utilities sector average of 64%. (12) This conservative approach signals a priority on retaining earnings to fund capital-intensive investments in nuclear upgrades, new clean energy projects, and modernization of the power grid. The company has also demonstrated a commitment to growing dividends, increasing its annual payout by over 10% year over year. (12)

In addition to dividends, Constellation has actively returned capital to shareholders through share buybacks. Since 2023, the Board of Directors has authorized up to \$3 billion in common stock repurchases. The company repurchased approximately 10.6 million shares in 2023 and 1.2 million shares in 2024, totaling \$1.15 billion in value. As of December 31, 2024, \$991 million of repurchase authorization remained. Repurchases have

been executed through open market transactions and may also occur under Rule 10b5-1 trading plans. (13)

Together, Constellation's dividend and repurchase programs reflect a flexible and opportunistic payout policy. While maintaining a strong balance sheet and funding its clean energy transition, the company continues to deliver meaningful capital returns, positioning itself as a reliable and growth-oriented utility investment.

Earnings Announcement

On February 25, 2025, Constellation posted earnings for O4 of 2024, reporting an EPS of \$2.44, which beat analyst estimates of \$2.16 by \$0.28. This was a significantly different result from the same period one year prior, when the company recorded a loss of \$0.11 per share. The announcement represented an important moment in Constellation's emergence as a company poised to take advantage of growing energy demand, exemplified in their signing of a 20-year power purchase agreement with Microsoft supporting the launch of the Crane Clean Energy Center. Management highlighted a focus on cost efficiency, which allowed the company to decrease operating expenses by 23.6% from the previous period. The earnings release also highlighted delivery on commitment to shareholders, as the company had completed \$1 billion worth of share repurchases, received an issuer credit rating upgrade from Moody's, and increased the annual per share dividend by 25% with expectations to grow it by another 10% in 2025.

Industry Analysis

Data Center Energy Demand

As large-scale data centers proliferate to support highperformance computing, especially AI applications, utilities are facing significant increases in demand for around-the-clock, high-load power. Data centers can require hundreds of megawatts of electricity, consuming 10 to 50 times the typical energy per floor space of a commercial office building. Data centers alone are expected to consume from 6.7%-12% of total U.S. power by 2028.

The rapid pace of this development is a reversal of steadily slow growth in the industry in previous years, meaning that the challenge for providers of electricity lies in increasing production capacity at a sufficient pace to capture this increase in demand. Reliability is also becoming an even more important factor in the push to provide power for data center needs, and companies that are most effective at emphasizing stability and safety in their operations stand to benefit from attracting customers looking to power data centers.

The long-term power production contracts now at stake for utilities companies also translate to a shift in competitive dynamics in an industry that has typically been characterized by a more collaborative stance. Throughout its history, the utilities industry has mainly featured regulation and predictability, and so companies have focused mostly on grid stability and cost efficiency. Now, data center customers are creating a competitive environment through their ability to pay high prices, their willingness to co-locate infrastructure, and shopping across different states, grids, and suppliers.

Renewable Energy and Storage

Another current theme in the utilities industry is balancing sustainability goals alongside meeting increased demand. As corporations and government operations push towards lower emissions targets, utilities have accelerated their shift from fossil fuels to renewable sources such as solar and wind. One drawback of these sources is their weather-dependency, so there has also been an increase in investment in grid-scale battery storage to ensure reliability and flexibility in energy supply. In 2024, U.S. utility-scale battery storage capacity exceeded 26

gigawatts, marking a 66% increase from 2023. Such storage enables excess production to be captured and utilized during peak consumption times. Companies who lead in balancing clean generation with advanced storage stand to benefit from long-term growth through partnership with premium customers. Companies such as Meta, Amazon, and Google will continue to seek sustainable sources of energy to stay ahead of current and future regulations, lock in steady prices for the long term, and maintain a positive image with consumers and investors alike.

Peer Comparisons

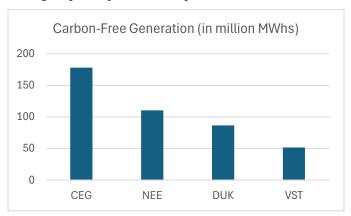
Overview

As a company who generates revenues in regulated and unregulated markets, Constellation should be compared with peers across both. We have selected NextEra Energy, who has similarly multifaceted operations, to satisfy this comparison. As a company with much exposure to technology industry-driven trends in energy demand, we have selected Vistra as a suitable comparison. Finally, to consider operational metrics with another leading supplier to regulated markets, who also has significant nuclear generation capacity, we will look at Duke Energy. The following table offers an overview of these four companies side-by-side.

| Ticker | Mkt. Cap | Revenue (TTM) | Owned Capacity |
|--------|-------------|------------------|----------------|
| CEG | 60.35B | 23.59B | 32400 MW |
| VST | 36.23B | 19.38B | 41000 MW |
| DUK | 93.37B | 30.36B | 49600 MW |
| NEE | 133.15B | 24.41B | 64000 MW |

NextEra Energy

NextEra Energy is a leading American energy company who is committed to renewable energy, particularly wind and solar power. As the parent company of Florida Power & Light (a major regulated utility) and NextEra Energy Resources (a clean energy developer), NextEra plays a pivotal role in the transition to sustainable power. It stands as a strong peer to Constellation Energy due to their shared leadership in clean energy generation, despite their use of different generation sources. While Constellation focuses heavily on nuclear power to deliver carbon-free electricity, NextEra has become the world's largest generator of renewable energy from wind and solar. A comparison including these companies shows that Constellation generated the most carbon-free power among its peers, per a 2023 report.

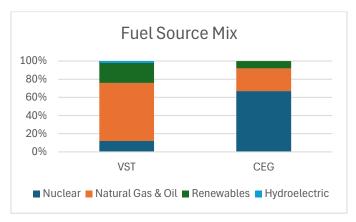


Constellation's capacity for reliable clean energy gives it a competitive advantage over peers, which has already proved important in attracting premium customers, such as Microsoft.

Vistra

Vistra is another prominent player in the U.S. electric utilities industry, owning a diverse energy portfolio that spans across power generation and retail electricity services. The company operates a mix of natural gas, coal, nuclear, and renewable energy assets, with a growing emphasis on clean energy and battery storage. As a leading competitive retail electricity provider, Vistra serves both residential and commercial customers, primarily in Texas and Illinois. The company is actively transitioning to cleaner energy sources, with a focus on expanding its wind and solar capacity, and it is heavily investing in energy storage solutions to enhance grid

flexibility and reliability. The chart below compares the fuel source mix of Vistra with that of Constellation.



This is an example of the differences between the composition of different energy providers' generation source portfolios, which are a key way they can differentiate themselves to customers.

Duke Energy

Duke Energy serves approximately 8 million customers across six states. Its operations are centered around regulated utilities, with a generation mix that includes natural gas, nuclear, hydroelectric, and a growing share of renewables. Duke Energy's total generation capacity is primarily dominated by natural gas and nuclear power. Duke is an example of a utilities company with a high debt-to-equity ratio, needed to fund its massive infrastructure needs and efforts to modernize its grid. The company can take on debt due to its predictably stable cash flows. However, this ratio can tell different stories for Constellation and each of its peers- NextEra has used debt to fund renewable energy investment, which it can finance thanks to consistent cash flows from regulated operations; Vistra has more risk associated with its higher leverage, as it invests in clean energy infrastructure and aims for long-term returns; and Constellation's nuclear energy prowess allows it to maintain low levels of debt through strong operating cash flows.

| | Total Debt/Equity (%) |
|-----|-----------------------|
| CEG | 68.32 |
| VST | 311.97 |
| DUK | 170.44 |
| NEE | 165.11 |

These differences in capital structure reflect each company's strategy, growth prospects, and approach to risk. NextEra is more equity-driven in its renewable investments, while Duke and Vistra rely more heavily on debt for infrastructure projects. Constellation is relatively conservative in its approach.

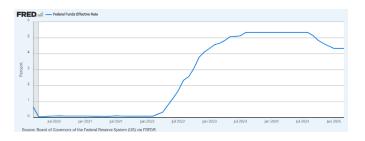
Economic Analysis

Interest Rates

The Federal Funds Rate serves as a benchmark for short-term interest rates and plays a pivotal role in shaping broader economic activity. For the energy sector, particularly companies in Utilities and Power Generation, the Fed's rate policy has significant implications. These companies are capital-intensive and heavily reliant on debt markets to fund long-term capital expenditure (CapEx) projects such as new power plants, grid upgrades, and clean energy initiatives. When the Fed raises rates, it increases borrowing costs across the board, which can slow infrastructure investment and delay expansion plans. Higher rates also affect consumer demand and industrial activity, both of which directly influence energy usage.

As of April 2025, the effective Federal Funds Rate stands at 4.33%, within the stated target range of 4.25%—4.50% (1). This elevated rate continues the Fed's restrictive stance aimed at controlling inflation and managing macroeconomic overheating. The ripple effects are seen not only in short-term borrowing and savings rates but

also in treasury yields and corporate bond spreads, key indicators for companies seeking funding.



Market Sentiment

Market expectations for rate cuts have recently shifted in light of political and economic developments. Before the election of President Trump, the CME FedWatch Tool showed a 43.6% probability of a rate cut to the 4.00%-4.25% range at the upcoming July 30th FOMC meeting. However, post-election and following administration's surprise announcement of sweeping tariffs enacted on "Liberation Day," the odds have drastically changed. The market is now pricing in a 65.5% chance of a deeper cut to 3.75%-4.00%, a 29.1% chance of a modest cut to 4.00%-4.25%, and only a 2.9% chance that rates remain unchanged (Source 2). This could signal that the market is pricing in a slowing economy due to tariffs, and a FED that will need to be respondent.

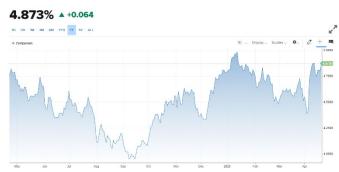
In a speech on April 16, Federal Reserve Chair Jerome Powell acknowledged the complexity of this new environment, citing the dual risks of accelerated inflation from tariffs and a cooling economy. Powell noted that the Fed is "well positioned to wait for greater clarity,"(3) signaling a wait-and-see approach. This uncertainty injects volatility into the outlook for rates over the coming months, making accurate forecasting particularly difficult.

Long End of the Yield Curve

While short-term rates are important for capital heavy sectors like Utilities long-term rates, especially the 30year Treasury yield, are the most relevant. Utilities companies typically finance major infrastructure with long-term debt to match the lifespan of the assets. Rising long-term rates increase the cost of borrowing and may result in reduced CapEx plans, as fewer projects remain economically viable under higher interest service burdens.

As of April 2025, the 30-year Treasury yield is 4.873%, reflecting both inflation risk premiums and expectations for sustained higher rates. There has also been speculation of countries like China selling U.S. treasuries due to the tariffs, causing yields to rise. (4) This elevated yield environment is likely to pressure highly leveraged utilities and energy firms, particularly those with large capital requirements and to be disinterested in new projects. For companies operating in competitive, unregulated markets, like parts of Constellation Energy's business, this dynamic may offer more flexibility, but still creates a headwind for investment and growth.

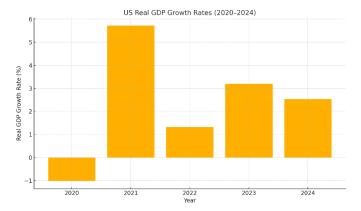
We believe the 30 year treasury yield will still see some near term volatility, potentially peaking marginally above 5%. But, as tariff uncertainty is unraveled we forecast a range of 4.2-4.3% on 30 year yields, with the yield curve continuing to lower from there providing borrowing relief on companies and allowing for more margin in project spending.



Real GDP Growth

Real GDP is a measurement of economic growth found from the market value of goods and services produced by the U.S. economy. Real GDP accounts for inflation, providing a measure of growth separated from inflation. Real GDP came in strong for 2024 at 2.53%, following

3.20% in 2023 and 1.32% in 2022. (5) This growth has come through increases in investing, imports, exports and government spending.



Looking to the present and future, in the short term Real GDP can be expected to slow due to decreases in imports and investments stemming from the effect of high tariffs placed on countries all over the world. These tariffs would be inflationary to everyday consumer goods which would cause decrease in demand for imported goods. These tariffs have spooked the market causing investments to slow. A decrease in imports, demand for goods, and investing will likely cause GDP growth to fall this quarter.

We forecast a drop in Real GDP for Q1 2025 to a number close to 0.5% signaling a slowing economy but not deep enough to warrant a recession. We believe this short term forecast of Real GDP is warranted as companies have been frontloading inventories to offset the potential rising costs from before tariffs were put in place. We believe Real GDP could begin to stabilize and trend closer to a stronger 2% over the course of the rest of 2025 as tariff uncertainties are relieved and the current administration rolls back restricting tariff policies.

Producer's Price Index (PPI)

The utility-specific Producer Price Index (PPI) is a valuable indicator of how inflation is affecting cost structures within the utility sector. Input prices such as natural gas, coal, nuclear fuel, and construction

materials directly impact operating expenses and capital outlays. Inflation in these areas can put pressure on utilities' ability to pursue long-term infrastructure projects, especially as many utilities must secure regulatory approval before passing increased costs on to consumers through rate adjustments. Because utilities rely heavily on capital investment to support growth and modernization, rising input costs may limit the scope or delay the timeline of these projects. As such, trends in the utility input PPI can serve as a forward-looking signal for the sector's growth potential and capital investment activity.



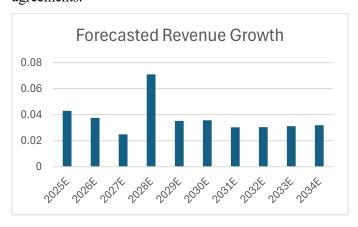
We project PPI to see a potential spike to the range of 220–240 over the course of the next month or two due to tariff policy, but easing back closer to the flat range it has been in over the last year between 180–190. This short-term impact on prices could be driven by cost pressures on imported energy equipment and materials but is likely to normalize quickly as tariffs are resolved via trade deals and inventory levels stabilize. Following this volatility, we expect the utility PPI to remain relatively flat in the 185–195 range over the next 12 to 18 months. This suggests a more stable cost environment for utilities, with limited long-term inflationary pressure on input prices. While the initial spike may lead to a short-lived reaction in utility stock prices due to investor sensitivity to inflation signals, the broader outlook remains neutral and

should not significantly disrupt capital planning or earnings growth.

Valuation

Revenue Forecasts

Key factors impacting our forecasts of revenues were expected increases in demand levels, historical revenue growth levels, and significant future events such as the Crane Clean Energy Center coming online. Our percent growth in revenue for 2025 was slightly lower due to less of a bump in electricity production from nuclear sources. In the later years of the model, total operating revenues are projected to grow by around 3-3.5% per year, with an uptick in growth seen in 2028. We believe that these estimates are in line with a company that should expect to see steady growth due to the nature of its nuclear operations, plus opportunities to capitalize on long-term agreements.



Operating Expenses

We forecasted that purchased power and fuel expense would be around \$2 billion higher from 2025-'27 based on production growth and a cost per GWh produced similar to recent years. This elevated expense was in line with consensus estimates. Over time, we forecasted decreased expenses for purchased power and fuel, as efficiency of Constellation's nuclear plants is expected to increase, and energy demand growth will become more stable in the later years of the model. Our operating and

maintenance expense forecasts were in line with consensus estimates, and were forecasted as a percentage of operating revenues, as we have found no reason that Constellation's operating and maintenance expense should depart from typical levels of around 24% of revenue. Growth of this expense is on pace with production growth in our forecast.

WACC Assumptions

Our calculation of Constellation's weighted average cost of capital came in at 9.88%. We assumed a risk-free rate of 4.32%, the yield of a 10-year treasury note. For beta, we used an average from Constellation's 1-, 3-, and 5-year values. Our equity risk premium was 4.61%, from a trailing 12-month cash yield calculation by NYU professor Aswath Damodaran. We used the yield on a 30-year Constellation corporate bond to derive pre-tax cost of debt. Finally, our marginal tax rate used was 22%, forecasted based on historical company tax rates.

Discounted Cash Flow/Economic Profit Models

Our DCF/EP models yielded a valuation of \$237.88, which we considered closest to our understanding of Constellation's true value. This price reflects an increase from the current stock price as of the date of this report, implying that Constellation is currently undervalued by the market. For our continuing value growth, we used a rate of 3%, emphasizing our belief that energy demand will continue to experience strong growth. Overall, we believe this price to be fair based on our estimates of increased revenues and operating efficiency in a period of heightening energy demand.

Dividend Discount Model

Our dividend discount model yielded a valuation of \$152.55. We believe that the company will remain a reliable payer of dividends thanks to the stability of

revenues generated by nuclear energy operations, but overall, our opinion of this model is that it undervalues Constellation. Rather than tell the whole story of the company's value, we believe the fact that it provides insight into the company's value strictly as a source of dividend income leaves more to be understood. Despite that view, Constellation has shown itself to be committed to steadily growing dividends and benefitting shareholders, a trend that we believe will continue into the company's future. Our dividend growth forecast over the model's time frame was in line with recent management guidance.

Relative P/E Model

*Information pulled from Yahoo Finance and Factset

| | | | EPS | EPS | | |
|--------|----------------|----------|--------|---------|--------|--------|
| Ticker | Company | Price | 2025E | 2026E | P/E 25 | P/E 26 |
| NEE | NextEra Energy | \$66.03 | \$3.67 | \$3.99 | 17.99 | 16.55 |
| DUK | Duke Energy | \$121.91 | \$6.33 | \$6.72 | 19.26 | 18.14 |
| VST | Vistra Corp | \$111.61 | \$6.26 | \$8.10 | 17.83 | 13.78 |
| | | _ | · | Average | 18.36 | 16.16 |

To assess Constellation Energy Corporation's (CEG) valuation, we employed a relative price-to-earnings (P/E) multiple analysis, comparing Constellation to the same peer group throughout this report that includes NextEra Energy (NEE), Duke Energy (DUK), and Vistra Corp (VST). The peer group trades at an average P/E of 18.36x for 2025 and 16.16x for 2026, reflecting the market's expectations for utilities with similar business models, scale, and risk profiles. Applying those multiples and our forecasted EPS our valuation model gave us a relative value of \$159.83 (2025) and \$196.97 (2026).

We feel the relative P/E model doesn't tell the entire story for Constellation, with potential headwinds in the economy and expenses related to Constellation's business for year 2025, but when you look forward to the future growth centered around uprate projects and strategic investments in carbon-free baseload generation, the long-term value proposition becomes much more compelling. By 2026 and beyond, Constellation stands to benefit from expanded capacity at its existing nuclear plants, new clean

energy partnerships, such as its PPA with Microsoft, and rising demand from energy intensive sectors like data centers. These drivers are not fully captured by near-term multiples but are critical to understanding why Constellation may deserve a premium valuation as those initiatives begin to deliver earnings growth and free cash flow expansion.

Sensitivity Analysis

| _ | | CapEx Forecast | | | | | | | | | |
|---|--------|----------------|---------|---------|---------|---------|---------|---------|--|--|--|
| | 237.82 | 1250.00 | 1500.00 | 1750.00 | 2000.00 | 2250.00 | 2500.00 | 2750.00 | | | |
| | 8.68% | 317.67 | 310.47 | 303.26 | 296.06 | 288.86 | 281.65 | 274.45 | | | |
| | 9.08% | 294.38 | 287.58 | 280.78 | 273.98 | 267.18 | 260.37 | 253.57 | | | |
| | 9.48% | 274.04 | 267.59 | 261.15 | 254.70 | 248.26 | 241.82 | 235.37 | | | |
| | 9.88% | 256.12 | 250.00 | 243.87 | 237.75 | 231.63 | 225.50 | 219.38 | | | |
| | 10.28% | 240.24 | 234.40 | 228.57 | 222.73 | 216.90 | 211.06 | 205.22 | | | |
| | 10.68% | 226.07 | 220.49 | 214.92 | 209.34 | 203.77 | 198.19 | 192.62 | | | |
| | 11.08% | 213.35 | 208.01 | 202.68 | 197.34 | 192.00 | 186.67 | 181.33 | | | |

A significant factor in Constellation's growth will be their investment into capital expenditures to maintain, upgrade, and develop their facilities. Additionally, their stock price is sensitive to changes in the weighted average cost of capital, making it an important variable to consider.

| | Normal Cash % of Revenue | | | | | | | | | | | |
|-----|--------------------------|--------|--------|--------|--------|--------|--------|--------|--|--|--|--|
| | 237.88 | 5.50% | 7.00% | 8.50% | 10.00% | 11.50% | 13.00% | 14.50% | | | | |
| | 4.01% 278.16 | 275.31 | 272.47 | 269.62 | 266.77 | 263.93 | 261.08 | | | | | |
| | 4.21% | 266.69 | 263.86 | 261.04 | 258.22 | 255.40 | 252.58 | 249.76 | | | | |
| ERP | 4.41% | 256.07 | 253.27 | 250.47 | 247.67 | 244.87 | 242.07 | 239.27 | | | | |
| | 4.61% | 246.22 | 243.44 | 240.66 | 237.88 | 235.10 | 232.32 | 229.54 | | | | |
| | 4.81% | 237.05 | 234.29 | 231.53 | 228.77 | 226.01 | 223.25 | 220.49 | | | | |
| | 5.01% | 228.50 | 225.76 | 223.02 | 220.28 | 217.54 | 214.80 | 212.06 | | | | |
| | 5.21% | 220.51 | 217.79 | 215.06 | 212.34 | 209.62 | 206.90 | 204.17 | | | | |

Changes in what is considered normal cash as a percentage of revenue affect the valuation, and the percentage used could differ across analyses. Equity risk premium also causes the valuation to vary, and different values can be used across different reports.

| | | Risk-Free Rate | | | | | | | | | | | | | | |
|------------------|--------|----------------|--------|--------|--------|--------|--------|--------|--|--|--|--|--|--|--|--|
| | 237.88 | 3.42% | 3.72% | 4.02% | 4.32% | 4.62% | 4.92% | 5.22% | | | | | | | | |
| AT | 1.70% | 250.12 | 240.17 | 230.90 | 222.25 | 214.15 | 206.56 | 199.44 | | | | | | | | |
| JPL | 1.80% | 251.53 | 241.43 | 232.03 | 223.26 | 215.06 | 207.38 | 200.17 | | | | | | | | |
| f NC | 1.90% | 252.98 | 242.72 | 233.19 | 224.30 | 215.99 | 208.22 | 200.93 | | | | | | | | |
| Growth of NOPLAT | 2.00% | 254.47 | 244.05 | 234.38 | 225.36 | 216.95 | 209.07 | 201.70 | | | | | | | | |
| wt | 2.10% | 256.00 | 245.42 | 235.60 | 226.45 | 217.93 | 209.95 | 202.49 | | | | | | | | |
| Gro | 2.20% | 257.58 | 246.83 | 236.85 | 227.57 | 218.93 | 210.85 | 203.29 | | | | | | | | |
| S | 2.30% | 259.20 | 248.27 | 238.14 | 228.72 | 219.96 | 211.77 | 204.12 | | | | | | | | |

The risk-free rate and CV growth rate of NOPLAT are both significant to the model and demonstrate a notable effect on valuation.

Recommendation Summary

We issue a HOLD rating for Constellation Energy Corporation (NYSE: CEG) with a target price of \$217, reflecting insufficient upside from the current price of \$200 to indicate a buy rating. Constellation is uniquely positioned at the intersection of rising clean energy demand and the structural shift toward high-capacity, always-on electricity driven by AI and hyperscale data centers. As the nation's largest producer of carbon-free power, primarily through its nuclear fleet, Constellation offers unmatched reliability and scale in meeting the evolving needs of both regulated and unregulated markets.

Important Disclaimer

This report was created by students enrolled in the Security Analysis (6F:112) class at the University of Iowa. The report was originally created to offer an internal investment recommendation for the University of Iowa Krause Fund and its advisory board. The report also provides potential employers and other interested parties an example of the students' skills, knowledge and abilities. Members of the Krause Fund are not registered investment advisors, brokers or officially licensed financial professionals. The investment advice contained in this report does not represent an offer or solicitation to buy or sell any of the securities mentioned. Unless otherwise noted, facts and figures included in this report are from publicly available sources. This report is not a complete compilation of data, and its accuracy is not guaranteed. From time to time, the University of Iowa, its faculty, staff, students, or the Krause Fund may hold a financial interest in the companies mentioned in this report.

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Constellation Energy Corporation Revenue Decomposition

| Memory | Fiscal Years Ending Dec. 31 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-------|------------------------|------------------------|------------------------|-----------------------|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------|--------------------|---------------|
| Martine for the south systation of the | | | | | | | | | | | | | | | | | |
| Memory | | 5053 | 4785 | 4381 | 5264 | 5453 | 5429 | 5947 | 6419 | 6867 | 8289 | 8861 | 9438 | 9930 | 10427 | 10946 | 11495 |
| Marche M | Other revenues (derivatives and leases) | 17 | -168 | 183 | (100) | (315) | 93 | (48) | (59) | (41) | | | (35) | (56) | (57) | | (60) |
| Name for extract plants per submitted (1968) 1968 1969 1969 1969 1969 1969 1969 1969 | | 5070 | | | | | | | | | | | | | | | 11435 |
| Manufaction of the Part of the | • | | -8.93% | -1.15% | 13.15% | -0.50% | 7.47% | 6.82% | 7.81% | 7.33% | 20.29% | 7.01% | 7.01% | 5.01% | 5.01% | 5.01% | 5.01% |
| Part Part Part Part Part Part Part Part | | | 52202 | 53589 | 53214 | 53012 | 52898 | 53078 | 53502 | 53684 | 60560 | 60578 | 60596 | 60615 | 60633 | 60651 | 60669 |
| Contemps | | | | | | | | | | | | | | | | | 2004 |
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| Performance 19 | Nuclear Generation | | 96322 | 93107 | 95090 | 93768 | 95321 | 95646 | 96757 | 96854 | 96951 | 97048 | 97145 | 97242 | 97339 | 97437 | 9753 |
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| Power such such contamoner 171 | *** | | | | | | | | | | | | | | | | 2.809 |
| Define Procurses (partial procurses) 19 | | | | | | | | | | | | | | | | | |
| Secondary 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 | | | | | | | | | | | | | | | | | 344 |
| Montain of Percence 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 | | | | | | | | | | | | | | | | | |
| ************************************** | | 1330 | | | | | | | | | | | | | | | 5.66% |
| Natural Scorl and nerewalths' | , | | | | | | | | | | | | | | | | |
| Purchase | | | 26561 | 26294 | 25046 | 25546 | 25134 | 25172 | 25209 | 25247 | 25285 | 25323 | 25361 | 25399 | 25437 | 25475 | 2551 |
| Total Supply | | | 4 | 1 | | | | | | | | | | | | | |
| Second of Provert Supplied 1.02 1.75 2.00 1.81 0.28 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 0.83 | | | | | | | | | | | | | | | | | 2665 |
| Revenue file melow 0.59 0.059 0.059 0.051 0.051 0.051 0.051 0.051 0.051 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 0.050 | | | 20505 | | | | | | | | | | | | | | |
| Revenue from contracts with customers | | | 0.0539 | | | | | | | | | | | | | | 0.1316 |
| New Notes | % Growth of Rev/GWh | | | | 6.25% | 24.23% | 3.10% | 4.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% |
| Other revenues (derivatives and leases) | | | | | | | | | | | | | | | | | |
| Total Revenue | | | | | | | | | | | | | | | | | |
| Month of Newmore 6.428 5.629 3.669 -12.778 5.169 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 5.759 | • | | | | | | | | | | | | | | | | 297 |
| Noteria Gasol Indene Note 1 | | | | | | | | | | | | | | | | | 5.76% |
| Natural Action 1198 | | | | | | | | | | | | | | | | | |
| Purchased Power \$636 3256 3256 3256 3257 5300 3240 3260 3271 3282 3293 3305 3316 3327 3339 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 3330 333 | | | • | | | | | | | | | | | | | | 8647 |
| Total Supply 1/618 16443 17699 24128 26385 26572 26761 26992 27144 27388 27533 2731 27900 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 28130 | | | | | | | | | | | | | | | | | |
| National Power Supplied 6.67% 7.64% 38.23% 33.5% 0.11% 0.71% 0.71% 0.71% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0.72% 0 | | | | | | | | | | | | | | | | | 2833 |
| Second of Rev / Glumba Second of Rev / Glu | | | | | | | | | | | | | | | | | 0.729 |
| Part Power Regions Part Power Regions Part Par | Revenue (\$)/ GWh | | 0.0530 | 0.0713 | 0.0872 | 0.0558 | 0.0587 | 0.0617 | 0.0660 | 0.0706 | 0.0756 | 0.0809 | 0.0865 | 0.0908 | 0.0954 | 0.1001 | 0.105 |
| Revenues from contracts with customers 3687 3586 3337 5035 4956 4749 4489 4427 4402 4496 4474 4428 4401 4381 437 4402 4496 4477 4428 4401 4381 437 4402 4496 4478 4428 4401 4381 437 4402 4496 4478 4428 4401 4381 437 4402 4496 4478 4428 4401 4381 437 4402 4406 4478 4428 4401 4381 437 4402 4406 4478 4428 4401 4381 437 4402 4406 4478 4428 4401 4381 437 4402 4406 4478 4428 4401 4381 437 4408 4408 4407 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 5408 540 | | | | | 22.31% | -36.01% | 5.31% | 5.00% | 7.00% | 7.00% | 7.00% | 7.00% | 7.00% | 5.00% | 5.00% | 5.00% | 5.009 |
| Other revenues (derivatives and leases) 608 463 981 1697 895 757 900 949 1030 1038 928 934 963 974 978 997 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 998 9 | • | 2607 | 2506 | 2027 | E02E | 4056 | 4740 | 4500 | 4524 | 4427 | 4402 | 4406 | 4474 | 4420 | 4401 | 1201 | 127 |
| Total Revenues 4295 4049 4918 6732 5851 5506 5489 5473 5456 5440 5424 5407 5391 5375 5359 538 | | | | | | | | | | | | | | | | | |
| Production of electricity by fuel type (GWhs): Nuclear Generation 11121 995 10188 8512 8692 8161 8344 8175 8010 7848 7689 7533 7381 7322 708 Purchased Power 51079 50212 51131 44192 41077 40130 39205 38301 37418 36556 35713 34890 34085 33299 3253 Total Supply 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 62000 6 | | | | | | | | | | | | | | | | | 534 |
| Nuclear Generation | % Growth of Revenues | | -5.73% | 21.46% | 36.88% | -13.09% | -5.90% | -0.30% | -0.30% | -0.30% | -0.30% | -0.30% | -0.30% | -0.30% | -0.30% | -0.30% | -0.30% |
| Natural Gas, Oil and Renewables 11121 9995 10189 8512 8692 8516 8344 8175 8010 7848 7689 7533 7381 7232 7089 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7049 7 | | | | | | | | | | | | | | | | | |
| Purchased Power S1079 S0212 S1131 S1192 S1197 S1 | | | | | | | | | | | | | | | | | 700 |
| Total Supply Growth of Power Supplied G200 G0207 G1320 G1320 | • | | | | | | | | | | | | | | | | |
| Revenue (\$)/ GWh | | | | | | | | | | | | | | | | | 3961 |
| W Growth of Rev/GWh 34.40% 1.12% -0.35% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00% 2.00%< | | | | | | | | | | | | | | | | | -2.25% |
| Color Colo | ** ** | | 0.0651 | 0.0817 | | | | | | | | | | | | | 0.1349 |
| Total Revenues 2639 2543 3359 4756 5904 4135 4505 4540 4310 4360 4326 4276 4267 4245 4224 4219 4219 4219 4159 4159 4159 4159 4159 4159 4159 41 | | | | | 34.40% | 1.12% | -0.35% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| % Growth of Revenues -3.64% 32.09% 41.59% 24.14% -29.96% 8.94% 0.78% -5.06% 1.16% -0.78% -1.17% -0.20% -0.54% -0.300 Total Consolidated Operating Revenues Revenues from regions: Mid-Atlantic 5070 4617 4564 5164 5138 5522 5899 6359 6826 8211 8786 9403 9874 10369 10889 1143 Midwest 4327 4029 4060 4650 4658 4805 4912 5109 5258 5412 5570 5733 5900 6073 6250 643 New York 1596 1432 1576 1595 2021 2050 2137 2258 2386 2521 2664 2814 2974 3142 3320 356 Pother Regions 4295 4049 4918 6732 5851 5506 5489 5473 5456 5440 5424 5407< | | 2639 | 2543 | 3359 | 4756 | 5904 | 4135 | 4505 | 4540 | 4310 | 4360 | 4326 | 4276 | 4267 | 4245 | 4224 | 421 |
| Total Consolidated Operating Revenues Revenues from regions: Mid-Atlantic 5070 4617 4564 5164 5138 5522 5899 6359 6826 8211 8786 9403 9874 10369 10889 1143 Midwest 4327 4029 4060 4650 4658 4805 4912 5109 5258 5412 5570 5733 5900 6073 6250 643 New York 1596 1432 1576 1595 2021 2050 2137 2258 2386 2521 2664 2814 2974 3142 3320 350 ERCOT 997 933 1172 1543 1346 1550 1639 1766 1903 2051 2210 2382 2519 2664 2817 297 Other Regions 4295 4049 4918 6732 5851 5506 5489 5473 5456 5440 5424 5407 5391 5375 5359 534 Total Revenue of Regions: 16285 15060 16290 19684 19014 19433 20077 20965 21829 23634 24654 25739 26658 27623 28636 2965 Other revenues 2639 2543 3359 4756 5904 4135 4505 4500 4310 4360 4326 4276 4267 4245 4245 4247 Total Consolidated Operating Revenues 18924 17603 19649 24440 24918 23568 24581 25505 26140 27995 28980 30015 30926 31868 32860 33936 | | 2033 | | | | | | | | | | | | | | | -0.30% |
| Mid-Atlantic 5070 4617 4564 5164 5138 5522 5899 6359 6826 8211 8786 9403 9874 10369 10889 1143 Midwest 4327 4029 4060 4650 4658 4805 4912 5109 5258 5412 5570 5733 5900 6073 6250 643 New York 1596 1432 1576 1595 2021 2050 2137 2258 2386 2521 2664 2814 2974 3142 3320 350 ERCOT 997 933 1172 1543 1346 1550 1639 1766 1903 2051 2210 2382 2519 2664 2817 297 Other Regions 4295 4049 4918 6732 5851 5506 5489 5473 5456 5440 5424 5407 5391 5375 5359 535 Total Revenue of Regions: | Total Consolidated Operating Revenues | | | | | | | | | | | | | | | | |
| Midwest 4327 4029 4060 4650 4658 4805 4912 5109 5258 5412 5570 5733 5900 6073 6250 643 New York 1596 1432 1576 1595 2021 2050 2137 2258 2386 2521 2664 2814 2974 3142 3320 350 ERCOT 997 933 1172 1543 1346 1550 1639 1766 1903 2051 2210 2382 2519 2664 2817 297 Other Regions 4295 4049 4918 6732 5851 5506 5489 5473 5456 5440 5424 5407 5391 5375 5359 534 Total Revenue of Regions: 16285 15060 16290 19684 19014 19433 20077 20965 21829 23634 24654 25739 26658 27623 28636 2965 Other reven | _ | | | | | | | | | | | | | | | | |
| New York 1596 1432 1576 1595 2021 2050 2137 2258 2386 2521 2664 2814 2974 3142 3320 350 ERCOT 997 933 1172 1543 1346 1550 1639 1766 1903 2051 2210 2382 2519 2664 2817 2970 Other Regions 4295 4049 4918 6732 5851 5506 5489 5473 5456 5440 5424 5407 5391 5375 5359 536 Total Revenue of Regions: 16285 15060 16290 19684 19014 19433 20077 20965 21829 23634 24654 25739 26658 27623 28636 2969 Other revenues 2639 2543 3359 4756 5904 4135 4505 4540 4310 4360 4326 4276 4267 4245 4224 4278 To | | | | | | | | | | | | | | | | | 1143 |
| ERCOT 997 933 1172 1543 1346 1550 1639 1766 1903 2051 2210 2382 2519 2664 2817 297 Other Regions 4295 4049 4918 6732 5851 5506 5489 5473 5456 5440 5424 5407 5391 5375 5359 5340 5410 5410 5410 5410 5410 5410 5410 54 | | | | | | | | | | | | | | | | | |
| Other Regions 4295 4049 4918 6732 5851 5506 5489 5473 5456 5440 5424 5407 5391 5375 5359 5349 Total Revenue of Regions: 16285 15060 16290 19684 19014 19433 20077 20965 21829 23634 24654 25739 26658 27623 28636 2965 Other revenues 2639 2543 3359 4756 5904 4135 4505 4540 4310 4360 4326 4276 4267 4245 4224 421 Total Consolidated Operating Revenues 18924 17603 19649 24440 24918 23568 24581 25505 26140 27995 28980 30015 30926 31868 32860 3391 | | | | | | | | | | | | | | | | | 297 |
| Total Revenue of Regions: 16285 15060 16290 19684 19014 19433 20077 20965 21829 23634 24654 25739 26658 27623 28636 2965 Other revenues 2639 2543 3359 4756 5904 4135 4505 4540 4310 4360 4326 4276 4267 4245 4224 421 Total Consolidated Operating Revenues 18924 17603 19649 24440 24918 23568 24581 25505 26140 27995 28980 30015 30926 31868 32860 3391 | | | | | | | | | | | | | | | | | 534 |
| Total Consolidated Operating Revenues 18924 17603 19649 24440 24918 23568 24581 25505 26140 27995 28980 30015 30926 31868 32860 3391 | Total Revenue of Regions: | | | | | | | | | | | | | | | 28636 | 2969 |
| | | | | | | | | | | | | | | | | | 4212 |
| E 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | Total Consolidated Operating Revenues % Growth Rate | 18924 | 17603 -6.98% | 19649 11.62% | 24440 24.38% | 24918 1.96% | 23568 -5.42% | 24581 4.30% | 25505 3.76% | 26140 2.49% | 27995 7.10% | 28980 3.52% | 30015 3.57% | 30926 3.03% | 31868 3.05% | 32860 3.11% | 3391 0 |

Income Statement

(In millions, except per share data)

| (In millions, except per share data) | | | | | | | | | | | | | | | | |
|------------------------------------------------------------|--------|--------|--------|--------|--------|-------|-------|-------|-------|-------|-------------|--------|--------|--------|--------|-------------|
| Fiscal Years Ending Dec. 31 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
| Operating revenues | | | | | | | | | | | | | | | | |
| Operatings revenues | 17,752 | 16,392 | 18,461 | 24280 | 24,918 | 23568 | 24581 | 25505 | 26140 | 27995 | 28980 | 30015 | 30926 | 31868 | 32860 | 33910 |
| Operating revenues from affiliates | 1,172 | 1,211 | 1,188 | 160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total operating revenues | 18,924 | 17,603 | 19,649 | 24440 | 24,918 | 23568 | 24581 | 25505 | 26140 | 27995 | 28980 | 30015 | 30926 | 31868 | 32860 | 33910 |
| Operating expenses | | | | | | | | | | | | | | | | |
| Purchased power and fuel | 10,849 | 9,592 | 12,157 | 17457 | 16,001 | 11419 | 13730 | 12624 | 13173 | 11806 | 11642 | 11482 | 11325 | 11172 | 11023 | 10877 |
| Purchased power and fuel from affiliates | 7 | (7) | 6 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating and maintenance | 4,131 | 4,613 | 3,934 | 4797 | 5,685 | 6159 | 5619 | 6105 | 6354 | 6635 | 6950 | 7203 | 7389 | 7635 | 7870 | 8116 |
| Operating and maintenance from affiliates | 587 | 555 | 621 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Depreciation and amortization | 1,535 | 2,123 | 3,003 | 1091 | 1,096 | 1123 | 1115 | 1214 | 1334 | 1439 | 1544 | 1649 | 1754 | 1859 | 1964 | 2069 |
| Taxes other than income taxes | 519 | 482 | 475 | 552 | 553 | 586 | 571 | 597 | 623 | 658 | 683 | 709 | 729 | 752 | 776 | 800 |
| Total operating expenses | 17,628 | 17,358 | 20,196 | 23946 | 23,335 | 19287 | 21034 | 20540 | 21484 | 20538 | 20819 | 21043 | 21197 | 21418 | 21632 | 21862 |
| Gain (loss) on sales of assets and businesses | 27 | 11 | 201 | 1 | 27 | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating income (loss) | 1,323 | 256 | (346) | 495 | 1,610 | 4352 | 3547 | 4965 | 4655 | 7457 | 8161 | 8972 | 9729 | 10450 | 11228 | 12048 |
| Other income and (deductions) | | | | | | | | | | | | | | | | |
| Interest expense, net | (394) | (328) | (282) | (250) | (431) | (506) | (605) | (900) | (897) | (960) | (1038) | (1048) | (1069) | (1115) | (1160) | (1205) |
| Interest expense to affiliates | (35) | (29) | (15) | (1) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other, net | 1,023 | 937 | 795 | (786) | 1,268 | 670 | 546 | 764 | 717 | 1148 | 1256 | 1381 | 1498 | 1609 | 1729 | 1855 |
| Total other income and (deductions) | 594 | 580 | 498 | (1037) | 837 | 164 | (59) | (135) | (180) | 188 | 219 | 333 | 429 | 493 | 569 | 650 |
| Income (loss) before income taxes | 1,917 | 836 | 152 | (542) | 2,447 | 4516 | 3488 | 4830 | 4475 | 7645 | 8380 | 9305 | 10158 | 10943 | 11796 | 12698 |
| Income tax (benefit) expense | 516 | 249 | 225 | (388) | 859 | 774 | 785 | 1087 | 1007 | 1720 | 1885 | 2094 | 2286 | 2462 | 2654 | 2857 |
| Equity in income (losses) of unconsolidated affiliates | (184) | (8) | (10) | (13) | (11) | (4) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net income (loss) | 1,217 | 579 | (83) | (167) | 1,577 | 3738 | 2703 | 3743 | 3468 | 5925 | 6494 | 7212 | 7872 | 8481 | 9142 | 9841 |
| Net income (loss) attributable to noncontrolling interests | 92 | (10) | 122 | (7) | (46) | (11) | (8) | (11) | (10) | (17) | (19) | (21) | (23) | (25) | (27) | (29) |
| Net income (loss) attributable to common shareholders | 1,125 | 589 | (205) | (160) | 1,623 | 3749 | 2711 | 3754 | 3478 | 5942 | 6514 | 7233 | 7896 | 8506 | 9169 | 9870 |
| Weighted average shares outstanding - basic | _ | _ | _ | 328 | 323 | 315 | 310 | 307 | 305 | 303 | 301 | 299 | 297 | 296 | 294 | 293 |
| Total shares outstanding | | | 327 | 327 | 317 | 313 | 308 | 306 | 304 | 302 | 300 | 298 | 296 | 295 | 293 | 292 |
| Net income (loss) per share - basic | _ | _ | | 3.83 | 5.02 | 11.89 | 8.71 | 12.19 | 11.38 | 19.57 | 21.59 | 24.12 | 26.48 | 28.68 | 31.08 | 33.54 |
| Annual Dividends per share | _ | _ | _ | 1.21 | 1.36 | 1.41 | 1.55 | 1.71 | 1.88 | 2.06 | 2.27 | 2.50 | 2.75 | 3.02 | 3.32 | 3.66 |
| Amina Dividends per share | _ | _ | _ | 1.21 | 1.50 | 1.41 | 1.55 | 1.71 | 1.00 | 2.00 | 2.27 | 2.30 | 2.75 | 3.02 | 3.32 | 3.00 |

Balance Sheet

| (In | mil | lione) | |
|-----|-----|--------|--|

| (In millions) | | | | | | | | | | | | | | | |
|------------------------------------------------------------|-------|--------|--------|--------|---------------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| Fiscal Years Ending Dec. 31 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
| ASSETS | 2020 | 2021 | 2022 | 2023 | 2024 | 2023L | 2020L | 2027L | 2028L | 2023L | 2030L | 2031L | 2032L | 2033L | 2034L |
| | | | | | | | | | | | | | | | |
| Current assets Cash and cash equivalents | 226 | 504 | 422 | 368 | 3,022 | 8382 | 9123 | 11635 | 17288 | 21552 | 27234 | 33641 | 40765 | 48578 | 57011 |
| · | | | 106 | | • | | | | | | | | | | |
| Restricted cash and cash equivalents | 89 | 72 | | 86 | 107 | 112 | 116 | 121 | 127 | 132 | 138 | 144 | 150 | 156 | 163 |
| Customer receivables, net | 1298 | 1669 | 2,585 | 1934 | 3,116 | 2332 | 2527 | 2664 | 2831 | 3067 | 3018 | 3145 | 3258 | 3361 | 3477 |
| Other Accounts Receivable | 352 | 592 | 731 | 917 | 602 | 700 | 770 | 789 | 846 | 838 | 888 | 922 | 948 | 975 | 1002 |
| Mark-to-market derivative assets | 644 | 2169 | 2,368 | 1179 | 843 | 879 | 917 | 957 | 998 | 1041 | 1086 | 1133 | 1182 | 1233 | 1286 |
| Receivables from Affiliates | 153 | 160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Inventories, net | | | | | | | | | | | | | | | |
| Natural gas, oil, and emission allowances | 233 | 284 | 429 | 284 | 243 | 329 | 342 | 345 | 346 | 363 | 390 | 399 | 408 | 418 | 434 |
| Materials and supplies | 978 | 1004 | 1,076 | 1216 | 1,357 | 1264 | 1290 | 1320 | 1449 | 1518 | 1540 | 1587 | 1640 | 1697 | 1750 |
| Renewable energy credits | 621 | 520 | 617 | 660 | 797 | 724 | 722 | 749 | 821 | 867 | 874 | 899 | 931 | 964 | 995 |
| Other assets | 2353 | 1007 | 1,026 | 1655 | 689 | 1128 | 1203 | 1066 | 1249 | 1280 | 1296 | 1360 | 1395 | 1434 | 1486 |
| Total current assets | 6947 | 7981 | 9,360 | 8299 | 10,776 | 15849 | 17011 | 19645 | 25956 | 30659 | 36465 | 43230 | 50677 | 58817 | 67603 |
| Property, plant, and equipment | 22214 | 19612 | 19,822 | 22116 | 21,235 | 23,120 | 25,407 | 27,407 | 29,407 | 31,407 | 33,407 | 35,407 | 37,407 | 39,407 | 41,407 |
| Deferred debits and other assets | | | | | | | | | | | | | | | |
| Nuclear decommissioning trust funds | 14464 | 15938 | 14,114 | 16398 | 17,305 | 18,052 | 18,831 | 19,643 | 20,491 | 21,375 | 22,297 | 23,259 | 24,263 | 25,310 | 26,402 |
| Investments | 184 | 174 | 202 | 563 | 640 | 668 | 696 | 726 | 758 | 791 | 825 | 860 | 897 | 936 | 976 |
| Goodwill | | 949 | 1,261 | 425 | 420 | 420 | 420 | 420 | 420 | 420 | 420 | 421 | 422 | 423 | 424 |
| Mark-to-market derivative assets | 555 | 1683 | 0 | 995 | 372 | 388 | 405 | 422 | 440 | 459 | 479 | 500 | 522 | 544 | 568 |
| Deferred income taxes | 6 | 32 | 44 | 52 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 1395 | 1717 | 2,106 | 1910 | 2,178 | 2074 | 2178 | 2222 | 2373 | 2504 | 2557 | 2639 | 2720 | 2806 | 2900 |
| Total deferred debits and other assets | 18933 | 20493 | 17,727 | 20343 | 20,915 | 21,601 | 22,530 | 23,434 | 24,482 | 25,549 | 26,578 | 27,680 | 28,824 | 30,020 | 31,271 |
| Total assets | 48094 | 48086 | 46,909 | 50758 | 52,926 | 60571 | 64948 | 70486 | 79845 | 87614 | 96450 | 106317 | 116907 | 128243 | 140280 |
| | | | | | | | | | | | | | | | |
| LIABILITIES AND EQUITY | | | | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | | | | |
| Short-term borrowings | 840 | 2,082 | 1,159 | 1644 | 1644 | 1377 | 1454 | 1476 | 1598 | 1680 | 1702 | 1768 | 1827 | 1887 | 1952 |
| Long-term debt due within one year | 197 | 1,220 | 143 | 121 | 1,028 | 1,028 | 114 | 691 | 847 | 156 | | | | | |
| Accounts payable and accrued expenses | 2041 | 2494 | 3,734 | 2612 | 3,943 | 3283 | 3496 | 3636 | 3818 | 4135 | 4135 | 4286 | 4427 | 4563 | 4726 |
| Payables to Affiliates | 107 | 131 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mark-to-market derivative liabilities | 262 | 981 | 1,558 | 632 | 467 | 487 | 508 | 530 | 553 | 577 | 602 | 628 | 655 | 683 | 712 |
| Renewable energy credit obligation | 661 | 777 | 901 | 972 | 1,076 | 976 | 1024 | 1053 | 1147 | 1199 | 1216 | 1257 | 1299 | 1342 | 1384 |
| Other | 826 | 311 | 344 | 338 | 332 | 354 | 358 | 366 | 396 | 410 | 423 | 436 | 450 | 464 | 478 |
| Total current liabilities | 5219 | 7,996 | 7,839 | 6319 | 6,846 | 7505 | 6955 | 7753 | 8359 | 8156 | 8077 | 8375 | 8657 | 8939 | 9252 |
| Long-term debt | 5566 | 4,575 | 4,466 | 7496 | 7,384 | 12544 | 13333 | 13788 | 14793 | 15583 | 16053 | 16765 | 17445 | 18137 | 18861 |
| Long-term debt to Affiliates | 324 | 319 | 0 | 0 | 0 | | | | | | | | _, | | |
| Deferred credits and other liabilities | 52. | 313 | | | | | | | | | | | | | |
| Deferred income taxes and unamortized ITCs | 3656 | 3,703 | 3,031 | 3209 | 3,331 | 3,330 | 3,329 | 3,328 | 3,327 | 3,325 | 3,324 | 3,323 | 3,322 | 3,321 | 3,320 |
| Asset retirement obligations | 12054 | 12,819 | 12,699 | 14118 | 12,449 | 14,511 | 14,574 | 14,513 | 15,743 | 16,273 | 17,053 | 17,434 | 17,916 | 18,519 | 19,120 |
| Pension and non-pension postreitrement benefit obligations | 858 | 847 | 1,214 | 1802 | 1,875 | 1688 | 1519 | 1367 | 1230 | 1107 | 996 | 897 | 807 | 726 | 654 |
| Spent nuclear fuel obligation | 1208 | 1,210 | 1,214 | 1296 | 1,366 | 1,428 | 1,428 | 1,435 | 1,562 | 1,639 | 1,689 | 1,729 | 1,781 | 1,843 | 1,903 |
| Payables to affiliates | 3017 | 3,357 | 1,230 | 0 | 1,300 | 0 | 0 | 1,433 | 1,302 | 1,039 | 0 | 0 | 0 | 1,645 | 1,303 |
| • | 3017 | • | | | | | | | _ | _ | | | | _ | 4206 |
| Payables related to Regulatory Agreement Units | | 0 | 2,897 | 3688 | 4,518 | 2253 | 2805 | 3450 | 3770 | 3825 | 3603 | 3888 | 4107 | 4215 | 4306 |
| Long-term Mark-to-market derivative liabilities | 205 | 513 | 983 | 419 | 399 | 416 | 434 | 453 | 472 | 493 | 514 | 536 | 559 | 584 | 609 |
| Long term Other liabilities | 1311 | 1,133 | 1,178 | 1125 | 1,219 | 1363 | 1317 | 1318 | 1424 | 1508 | 1563 | 1590 | 1637 | 1694 | 1753 |
| Total deferred credits and other liabilities | 22309 | 23,582 | 23,232 | 25657 | 25,157 | 24,988 | 25,406 | 25,863 | 27,528 | 28,170 | 28,743 | 29,397 | 30,129 | 30,902 | 31,664 |
| Total liabilities | 33418 | 36,472 | 35,537 | 39472 | 39,387 | 45,037 | 45,694 | 47,404 | 50,679 | 51,908 | 52,873 | 54,536 | 56,231 | 57,977 | 59,777 |
| Commitments and contingencies | | | | | | | | | | | | | | | |
| Shareholders' equity | | | | | | | | | | | | | | | |
| Common stock | 9624 | 10,482 | 13274 | 12355 | 11,402 | 10,411 | 9,913 | 9,416 | 8,918 | 8,420 | 7,922 | 7,425 | 6,927 | 6,429 | 5,931 |
| Retained earnings (deficit) | 2805 | 768 | (496) | 761 | 4,066 | 5,776 | 9,020 | 11,988 | 17,413 | 23,408 | 30,119 | 37,491 | 45,471 | 54,112 | 63,452 |
| Accumulated other comprehensive income (loss), net | (30) | (31) | (1760) | (2191) | (2302) | (2302) | (2302) | (2302) | (2302) | (2302) | (2302) | (2302) | (2302) | (2302) | (2302) |
| Total shareholders equity | 12399 | 11,219 | 11018 | 10925 | 13,166 | 13,885 | 16,631 | 19,102 | 24,029 | 29,526 | 35,739 | 42,613 | 50,096 | 58,239 | 67,081 |
| Noncontrolling interests | 2277 | 395 | 354 | 361 | 373 | 365 | 354 | 344 | 326 | 307 | 286 | 263 | 238 | 211 | 182 |
| Total equity | 14676 | 11,614 | 11372 | 11286 | 13,539 | 14,250 | 16,985 | 19,446 | 24,355 | 29,833 | 36,025 | 42,876 | 50,334 | 58,450 | 67,263 |
| Total liabilities and shareholders' equity | 48094 | 48,086 | 46909 | 50758 | 52,926 | 59,288 | 62,679 | 66,850 | 75,035 | 81,741 | 88,898 | 97,412 | 106,565 | 116,427 | 127,040 |
| | | | | | | | | | | | | | | | |

Historical Cash Flow Statement

(In millions)

| (In millions) | | | | |
|------------------------------------------------------------------------|--------|--------|--------|---------|
| Fiscal Years Ending Dec. 31 | 2021 | 2022 | 2023 | 2024 |
| Cash flows from operating activities | | | | |
| Net income (loss) | (83) | (167) | 1,577 | 3,738 |
| Adj to rec. NI to net cash provided by op. activities | | | | |
| Dep, amort, and accretion (inc nuclear fuel and energy contract amort) | 4540 | 2,427 | 2,514 | 2,700 |
| Deferred income taxes and amort of ITC | (205) | (643) | 251 | 222 |
| Net fair value changes related to derivatives | (568) | 986 | 996 | (1297) |
| Net realized and unrealized (gains) losses on NDT funds | (586) | 794 | (476) | (311) |
| Net realized and unrealized (gains) losses on equity investments | 160 | 13 | (307) | (11) |
| Other non-cash operating activities | (605) | 248 | 18 | (172) |
| Changes in assets and liabilities: | | | | |
| AR | (616) | (868) | 396 | 688 |
| Receivables from and payables to affiliates, net | 14 | 20 | _ | _ |
| Inventories | (68) | (228) | 60 | (99) |
| AP and Accrued expenses | 346 | 1,142 | (1330) | 1,121 |
| Option premiums received (paid), net | (338) | (177) | 26 | 216 |
| Collateral received (posted), net | (130) | (351) | (1491) | 1,803 |
| Income taxes | 256 | 162 | 325 | 296 |
| Pension and non-pension postretirement benefit contributions | (259) | (237) | (54) | (184) |
| Other assets and liabilities | (3540) | (5474) | (7806) | (11174) |
| Net cash flows provided by (used in) operating activities | (1338) | (2353) | (5301) | (2464) |
| Cash flows from investing activities | | | | |
| Capital expenditures | (1329) | (1689) | (2422) | (2565) |
| Proceeds from NDT fund sales | 6532 | 4,050 | 5,822 | 6,005 |
| Investment in NDT funds | (6673) | (4271) | (6050) | (6282) |
| Collection of DPP, net | 3902 | 4,964 | 7,340 | 10,217 |
| Acquisitions of assets and businesses | 0 | (29) | (1690) | (32) |
| Other investing activities net | (28) | 79 | 31 | 85 |
| Net cash flows provided by (used in) investing activities | 3282 | 3,104 | 3,031 | 7,428 |
| Cash flows from financing activities | | | | |
| Change in short-term borrowings | 362 | 257 | 146 | (1105) |
| Proceeds from short-term borrowings with maturities > 90 days | 880 | 0 | 539 | 200 |
| Repayments from short-term borrowings with maturities > 90 days | | (1180) | (200) | (739) |
| Issuances of long-term debt | 152 | 14 | 3,195 | 920 |
| Retirement of long-term debt | (105) | (1162) | (168) | (121) |
| Retirement of long-term debt to affiliate | 0 | (258) | 0 | 0 |
| Contributions from Exelon | 0 | 1,750 | 0 | 0 |
| Dividends paid on common stock | 0 | (185) | (366) | (444) |
| repurchases of common stock | 0 | 0 | (992) | (999) |
| Other financing activities | (46) | (35) | 42 | (1) |
| Net cash flows provided by (used in) financing activities | (1695) | (799) | 2,196 | (2289) |
| Inc (dec) in cash, restricted cash, and cash equivalents | 249 | (48) | (74) | 2,675 |
| Cash, restricted cash, and cash equivalents at beg of period | 327 | 576 | 528 | 454 |
| Cash, restricted cash, and cash equivalents at end of period | 576 | 528 | 454 | 3,129 |

Forecasted Cash Flow Statement

| Fiscal Years Ending Dec. 31 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|--------------------------------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Cash flows from operating activities | | | | | | | | | | |
| Net Income | 2,703 | 3,743 | 3,468 | 5,925 | 6,494 | 7,212 | 7,872 | 8,481 | 9,142 | 9,841 |
| + Depreciation and Amortization | 1,115 | 1,214 | 1,334 | 1,439 | 1,544 | 1,649 | 1,754 | 1,859 | 1,964 | 2,069 |
| Change in Deferred Income Taxes | , - | , | , | , | 7- | , | , - | , | , | , |
| (-) Change in Customer receivables, net | 784 | (195) | (137) | (167) | (236) | 49 | (127) | (113) | (104) | (115) |
| (-) Change in Other Accounts Receivable | (98) | (70) | (19) | (58) | 8 | (50) | (34) | (26) | (27) | (27) |
| (-) Change in Mark-to-market derivative assets | (36) | (38) | (40) | (41) | (43) | (45) | (47) | (49) | (51) | (53) |
| (-) Change in Receivables from Affiliates | - | - | - | - | - | - | - | - | - | _ |
| (-) Change in Natural gas, oil, and emission allowances | (86) | (13) | (3) | (0) | (18) | (26) | (9) | (9) | (10) | (16) |
| (-) Change in Materials and supplies | 93 | (26) | (29) | (130) | (68) | (23) | (46) | (53) | (57) | (53) |
| (-) Change in Renewable energy credits | 73 | 2 | (28) | (72) | (45) | (8) | (25) | (32) | (33) | (31) |
| (-) Change in Other Assets | (439) | (76) | 138 | (183) | (32) | (16) | (64) | (35) | (39) | (51) |
| (-) Change in accounts payable and accrued expenses | 660 | (213) | (140) | (182) | (317) | 0 | (151) | (140) | (137) | (163) |
| (-) Change in long-term Mark-to-market derivatives | (16) | (17) | (17) | (18) | (19) | (20) | (21) | (22) | (23) | (23) |
| (-) Change in long term other assets | (439) | (76) | 138 | (183) | (32) | (16) | (64) | (35) | (39) | (51) |
| (+) Change in Mark-to-market derivative liabilities | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| (+) Change in Other Long-term liabilities | 22 | 4 | 9 | 29 | 14 | 13 | 13 | 14 | 14 | 15 |
| (+) Change in Deferred income taxes and unamortized ITCs | (1) | (1) | (1) | (1) | (1) | (1) | (1) | (1) | (1) | (1) |
| (+) Change in Asset retirement obligations | 2,062 | 64 | (61) | 1,230 | 530 | 781 | 380 | 482 | 604 | 600 |
| (+) Change in Spent nuclear fuel obligation | 62 | (0) | 6 | 127 | 77 | 50 | 40 | 52 | 62 | 61 |
| (+) Change in Payables related to Regulatory Agreement Units | (2,265) | 552 | 645 | 320 | 55 | (222) | 285 | 219 | 108 | 91 |
| (+) Change in Long-term Mark-to-market derivative liabilities | 17 | 18 | 19 | 20 | 20 | 21 | 22 | 23 | 24 | 25 |
| (+) Change in Long term Other liabilities | 144 | (46) | 1 | 106 | 83 | 56 | 27 | 47 | 57 | 59 |
| Cash flows from Investing Activities: | | | | | | | | | | |
| (-) Capital Expenditures | (1,885) | (2,286) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) |
| (-) Change Nuclear decommissioning trust funds | (747) | (779) | (813) | (848) | (884) | (922) | (962) | (1,004) | (1,047) | (1,092) |
| (-) Change in Investments | 28 | 29 | 30 | 31 | 33 | 34 | 36 | 37 | 39 | 40 |
| (-) Change in Goodwill | - | _ | - | _ | - | _ | 1 | 1 | 1 | 1 |
| (+) Change in Spent nuclear fuel obligation | 62 | (0) | 6 | 127 | 77 | 50 | 40 | 52 | 62 | 61 |
| Cash flows from Financing Activities: | | | | | | | | | | |
| (+) Change in Short Term Borrowings | (267) | 78 | 22 | 122 | 81 | 22 | 66 | 59 | 60 | 65 |
| (+) Long-term debt due within one year | - | (914) | 577 | 156 | (691) | (156) | - | - | - | - |
| (-) Dividends Paid | (482) | (524) | (572) | (625) | (683) | (747) | (817) | (894) | (978) | (1,073) |
| (+) Change in Issuance of Long Term Debt | 5,160 | 788 | 455 | 1,005 | 790 | 470 | 712 | 681 | 691 | 724 |
| (-) Change in Common Stock | (991) | (498) | (498) | (498) | (498) | (498) | (498) | (498) | (498) | (498) |
| Change in cash | 5,253 | 742 | 2,511 | 5,654 | 4,263 | 5,682 | 6,407 | 7,124 | 7,813 | 8,432 |
| Cash, restricted cash, and cash equivalents at beginning of period | 3,129 | 8,382 | 9,123 | 11,635 | 17,288 | 21,552 | 27,234 | 33,641 | 40,765 | 48,578 |
| At end of period | 8,382 | 9,123 | 11,635 | 17,288 | 21,552 | 27,234 | 33,641 | 40,765 | 48,578 | 57,011 |

Common Size Income Statement

| Fiscal Years Ending Dec. 31 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|------------------------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------------|---------|---------|---------|---------|---------|
| Operating revenues | | | | | | | | | | | | | | | | |
| Operatings revenues | 93.81% | 93.12% | 93.95% | 99.35% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| Operating revenues from affiliates | 6.19% | 6.88% | 6.05% | 0.65% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Total operating revenues | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| Operating expenses | | | | | | | | | | | | | | | | |
| Purchased power and fuel | 57.33% | 54.49% | 61.87% | 71.43% | 64.21% | 48.45% | 59.63% | 60.01% | 60.93% | 60.78% | 59.00% | 58.14% | 59.75% | 59.77% | 59.73% | 59.53% |
| Purchased power and fuel from affiliates | 0.04% | -0.04% | 0.03% | 0.02% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Operating and maintenance | 21.83% | 26.21% | 20.02% | 19.63% | 22.81% | 26.13% | 22.86% | 23.94% | 24.31% | 23.70% | 23.98% | 24.00% | 23.89% | 23.96% | 23.95% | 23.93% |
| Operating and maintenance from affiliates | 3.10% | 3.15% | 3.16% | 0.18% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Depreciation and amortization | 8.11% | 12.06% | 15.28% | 4.46% | 4.40% | 4.76% | 4.54% | 4.57% | 4.63% | 4.58% | 4.59% | 4.60% | 4.59% | 4.59% | 4.59% | 4.59% |
| Taxes other than income taxes | 2.74% | 2.74% | 2.42% | 2.26% | 2.22% | 2.49% | 2.32% | 2.34% | 2.38% | 2.35% | 2.36% | 2.36% | 2.36% | 2.36% | 2.36% | 2.36% |
| Total operating expenses | 93.15% | 98.61% | 102.78% | 97.98% | 93.65% | 81.84% | 85.57% | 80.53% | 82.19% | 73.36% | 71.84% | 70.11% | 68.54% | 67.21% | 65.83% | 64.47% |
| Gain (loss) on sales of assets and businesses | 0.14% | 0.06% | 1.02% | 0.00% | 0.11% | 0.30% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Operating income (loss) | 6.99% | 1.45% | -1.76% | 2.03% | 6.46% | 18.47% | 14.43% | 19.47% | 17.81% | 26.64% | 28.16% | 29.89% | 31.46% | 32.79% | 34.17% | 35.53% |
| | | | | | | 0.00% | | | | | | | | | | |
| Other income and (deductions) | | | | | | | | | | | | | | | | |
| Interest expense, net | -2.08% | -1.86% | -1.44% | -1.02% | -1.73% | -2.15% | -2.46% | -3.53% | -3.43% | -3.43% | -3.58% | -3.49% | -3.46% | -3.50% | -3.53% | -3.55% |
| Interest expense to affiliates | -0.18% | -0.16% | -0.08% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Other, net | 5.41% | 5.32% | 4.05% | -3.22% | 5.09% | 2.84% | | | | | | | | | | |
| Total other income and (deductions) | 3.14% | 3.29% | 2.53% | -4.24% | 3.36% | 0.70% | -0.24% | -0.53% | -0.69% | 0.67% | 0.76% | 1.11% | 1.39% | 1.55% | 1.73% | 1.92% |
| Income (loss) before income taxes | 10.13% | 4.75% | 0.77% | -2.22% | 9.82% | 19.16% | 14.19% | 18.94% | 17.12% | 27.31% | 28.92% | 31.00% | 32.85% | 34.34% | 35.90% | 37.45% |
| Income tax (benefit) expense | 2.73% | 1.41% | 1.15% | -1.59% | 3.45% | 3.28% | 3.19% | 4.26% | 3.85% | 6.14% | 6.51% | 6.98% | 7.39% | 7.73% | 8.08% | 8.43% |
| Equity in income (losses) of unconsolidated affiliates | -0.97% | -0.05% | -0.05% | -0.05% | -0.04% | -0.02% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Net income (loss) | 6.43% | 3.29% | -0.42% | -0.68% | 6.33% | 15.86% | 11.00% | 14.68% | 13.27% | 21.16% | 22.41% | 24.03% | 25.46% | 26.61% | 27.82% | 29.02% |
| Net income (loss) attributable to noncontrolling interests | 0.49% | -0.06% | 0.62% | -0.03% | -0.18% | -0.05% | -0.03% | -0.04% | -0.04% | -0.06% | -0.07% | -0.07% | -0.07% | -0.08% | -0.08% | -0.09% |
| Net income (loss) attributable to common shareholders | 5.94% | 3.35% | -1.04% | -0.65% | 6.51% | 15.91% | 11.03% | 14.72% | 13.31% | 21.23% | 22.48% | 24.10% | 25.53% | 26.69% | 27.90% | 29.11% |

Common Size Balance Sheet

| Fiscal Years Ending Dec. 31 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|-------------------------------------------------------------------------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------------------|
| ASSETS | | | | | | | | | 20201 | | | 20311 | 20321 | | |
| Current assets | | | | | | | | | | | | | | | |
| Cash and cash equivalents | 1.28% | 2.57% | 1.73% | 1.48% | 12.82% | 3.97% | 4.51% | 4.90% | 5.54% | 6.35% | 5.06% | 5.27% | 5.42% | 5.53% | 5.53% |
| Restricted cash and cash equivalents | 0.51% | 0.37% | 0.43% | 0.35% | 0.45% | 0.42% | 0.40% | 0.41% | 0.41% | 0.42% | 0.41% | 0.41% | 0.41% | 0.41% | 0.41% |
| Customer receivables, net | 7.37% | 8.49% | 10.58% | 7.76% | 13.22% | 9.49% | 9.91% | 10.19% | 10.11% | 10.58% | 10.06% | 10.17% | 10.22% | 10.23% | 10.25% |
| Other Accounts Receivable | 2.00% | 3.01% | 2.99% | 3.68% | 2.55% | 2.85% | 3.02% | 3.02% | 3.02% | 2.89% | 2.96% | 2.98% | 2.98% | 2.97% | 2.96% |
| Mark-to-market derivative assets | | 11.04% | | | 3.58% | 6.54% | 7.12% | | | 5.84% | | | 6.08% | | |
| | 3.66% | | 9.69% | 4.73% | | | | 6.33% | 5.66% | | 6.30% | 6.25% | | 6.02% | 6.10% |
| Receivables from Affiliates | 0.87% | 0.81% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Inventories, net | 4.220/ | 4.450/ | 4.700/ | 4 4 40/ | 4.030/ | 1 240/ | 4.240/ | 4.220/ | 1 220/ | 4.250/ | 1.200/ | 4.200/ | 4.200/ | 4.270/ | 1 200/ |
| Natural gas, oil, and emission allowances | 1.32% | 1.45% | 1.76% | 1.14% | 1.03% | 1.34% | 1.34% | 1.32% | 1.23% | 1.25% | 1.30% | 1.29% | 1.28% | 1.27% | 1.28% |
| Materials and supplies | 5.56% | 5.11% | 4.40% | 4.88% | 5.76% | 5.14% | 5.06% | 5.05% | 5.18% | 5.24% | 5.13% | 5.13% | 5.14% | 5.16% | 5.16% |
| Renewable energy credits | 3.53% | 2.65% | 2.52% | 2.65% | 3.38% | 2.95% | 2.83% | 2.87% | 2.93% | 2.99% | 2.91% | 2.91% | 2.92% | 2.93% | 2.93% |
| Other assets | 13.37% | 5.12% | 4.20% | 6.64% | 2.92% | 4.59% | 4.72% | 4.08% | 4.46% | 4.42% | 4.32% | 4.40% | 4.38% | 4.37% | 4.38% |
| Total current assets | 39.46% | 40.62% | 38.30% | 33.31% | 45.72% | 39.48% | 39.49% | 39.26% | 39.45% | 40.68% | 39.67% | 39.71% | 39.75% | 39.85% | 39.93% |
| Property, plant, and equipment (net accum dep & amort of \$18,088 | | | | | | | | | | | | | | | |
| and \$17,423 of Dec 31, 2024 and 2023, respectively) | 126.19% | 99.81% | 81.10% | 88.76% | 90.10% | 97.19% | 91.39% | 89.71% | 91.43% | 91.97% | 92.34% | 91.37% | 91.36% | 91.69% | 91.75% |
| Deferred debits and other assets | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Nuclear decommissioning trust funds | 82.17% | 81.11% | 57.75% | 65.81% | 73.43% | 72.05% | 70.03% | 67.81% | 69.83% | 70.63% | 70.07% | 69.67% | 69.60% | 69.96% | 69.99% |
| Investments | 1.05% | 0.89% | 0.83% | 2.26% | 2.72% | 1.55% | 1.65% | 1.80% | 1.99% | 1.94% | 1.79% | 1.83% | 1.87% | 1.88% | 1.86% |
| Goodwill | 0.00% | 4.83% | 5.16% | 1.71% | 1.78% | 2.70% | 3.23% | 2.92% | 2.47% | 2.62% | 2.79% | 2.80% | 2.72% | 2.68% | 2.72% |
| Market-to-market derivative assets | 3.15% | 8.57% | 0.00% | 3.99% | 1.58% | 3.46% | 3.52% | 2.51% | 3.01% | 2.82% | 3.06% | 2.98% | 2.88% | 2.95% | 2.94% |
| Deferred income taxes | 0.03% | 0.16% | 0.18% | 0.21% | 0.00% | 0.12% | 0.13% | 0.13% | 0.12% | 0.10% | 0.12% | 0.12% | 0.12% | 0.11% | 0.11% |
| Other | 7.92% | 8.74% | 8.62% | 7.67% | 9.24% | 8.44% | 8.54% | 8.50% | 8.48% | 8.64% | 8.52% | 8.53% | 8.53% | 8.54% | 8.55% |
| Total deferred debits and other assets | 107.56% | 104.30% | 72.53% | 81.64% | 88.74% | 90.95% | 87.63% | 84.30% | 86.65% | 87.66% | 87.44% | 86.74% | 86.56% | 87.01% | 87.08% |
| Fotal assets | 273.21% | 244.72% | 191.94% | 203.70% | 224.57% | 227.63% | 218.51% | 213.27% | 217.54% | 220.30% | 219.45% | 217.81% | 217.67% | 218.55% | 218.76% |
| LIABILITIES AND EQUITY | | | | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | | | | |
| Short-term borrowings | 4.77% | 10.60% | 4.74% | 6.60% | 6.98% | 6.74% | 7.13% | 6.44% | 6.78% | 6.81% | 6.78% | 6.79% | 6.72% | 6.77% | 6.77% |
| Long-term debt due within one year | 1.12% | 6.21% | 0.59% | 0.49% | 4.36% | 2.55% | 2.84% | 2.16% | 2.48% | 2.88% | 2.58% | 2.59% | 2.54% | 2.61% | 2.64% |
| Accounts payable and accrued expenses | 11.59% | 12.69% | 15.28% | 10.48% | 16.73% | 13.36% | 13.71% | 13.91% | 13.64% | 14.27% | 13.78% | 13.86% | 13.89% | 13.89% | 13.94% |
| Payables to Affiliates | 0.61% | 0.67% | 0.00% | 0.00% | 0.00% | 0.25% | 0.18% | 0.09% | 0.11% | 0.13% | 0.15% | 0.13% | 0.12% | 0.13% | 0.13% |
| Mark-to-market derivative liabilities | 1.49% | 4.99% | 6.37% | 2.54% | 1.98% | 3.47% | 3.87% | 3.65% | 3.10% | 3.22% | 3.46% | 3.46% | 3.38% | 3.32% | 3.37% |
| Renewable energy credit obligation | 3.76% | 3.95% | 3.69% | 3.90% | 4.57% | 3.97% | 4.02% | 4.03% | 4.10% | 4.14% | 4.05% | 4.07% | 4.08% | 4.08% | 4.08% |
| Other | 4.69% | 1.58% | 1.41% | 1.36% | 1.41% | 1.44% | 1.40% | 1.40% | 1.41% | 1.41% | 1.41% | 1.41% | 1.41% | 1.41% | 1.41% |
| Total current liabilities | 29.65% | 40.69% | 32.07% | 25.36% | 29.05% | 31.36% | 31.71% | 29.91% | 29.48% | 30.30% | 30.55% | 30.39% | 30.13% | 30.17% | 30.31% |
| Long-term debt | 31.62% | 23.28% | 18.27% | 30.08% | 31.33% | 26.92% | 25.98% | 26.52% | 28.17% | 27.78% | 27.07% | 27.10% | 27.33% | 27.49% | 27.35% |
| Long-term debt to Affiliates | 1.84% | 1.62% | 0.00% | 0.00% | 0.00% | 0.69% | 0.46% | 0.23% | 0.28% | 0.33% | 0.40% | 0.34% | 0.32% | 0.33% | 0.34% |
| Deferred credits and other liabilities | | | | | | | | | | | | | | | |
| Deferred income taxes and unamortized ITCs | 20.77% | 18.85% | 12.40% | 12.88% | 14.13% | 15.81% | 14.81% | 14.01% | 14.33% | 14.62% | 14.71% | 14.50% | 14.43% | 14.52% | 14.56% |
| Asset retirement obligations | 68.48% | 65.24% | 51.96% | 56.66% | 52.82% | 59.03% | 57.14% | 55.52% | 56.24% | 56.15% | 56.82% | 56.37% | 56.22% | 56.36% | 56.38% |
| Pension and non-pension postreitrement benefit obligations | 4.87% | 4.31% | 4.97% | 7.23% | 7.96% | 5.87% | 6.07% | 6.42% | 6.71% | 6.60% | 6.33% | 6.43% | 6.50% | 6.51% | 6.47% |
| Spent nuclear fuel obligation | 6.86% | 6.16% | 5.03% | 5.20% | 5.80% | 5.81% | 5.60% | 5.49% | 5.58% | 5.65% | 5.63% | 5.59% | 5.59% | 5.61% | 5.61% |
| Payables to affiliates | 17.14% | 17.08% | 0.00% | 0.00% | 0.00% | 6.84% | 4.79% | 2.33% | 2.79% | 3.35% | 4.02% | 3.45% | 3.19% | 3.36% | 3.47% |
| Payables related to Regulatory Agreement Units | 0.00% | 0.00% | 11.85% | 14.80% | 19.17% | 9.16% | 11.00% | 13.20% | 13.47% | 13.20% | 12.01% | 12.57% | 12.89% | 12.83% | 12.70% |
| Mark-to-market derivative liabilities | 1.16% | 2.61% | 4.02% | 1.68% | 1.69% | 2.23% | 2.45% | 2.42% | 2.09% | 2.18% | 2.27% | 2.28% | 2.25% | 2.22% | 2.24% |
| Other | 7.45% | 5.77% | 4.82% | 4.51% | 5.17% | 5.54% | 5.16% | 5.04% | 5.09% | 5.20% | 5.21% | 5.14% | 5.14% | 5.15% | 5.17% |
| Total deferred credits and other liabilities | 126.73% | 120.02% | 95.06% | 102.97% | 106.74% | 110.30% | 107.02% | 104.42% | 106.29% | 106.95% | 107.00% | 106.33% | 106.20% | 106.55% | 106.61% |
| Total liabilities | 189.84% | 185.62% | 145.41% | 158.41% | 167.12% | 169.28% | 165.17% | 161.08% | 164.21% | 165.37% | 165.02% | 164.17% | 163.97% | 164.55% | 164.61% |
| Committee and another constant | | | | | | | | | | | | | | | |
| Commitments and contingencies | | | | | | | | | | | | | | | |
| Shareholders' equity | | FO 0 ==1 | | | 40.0001 | | | | | | | | | | |
| Common stock | 54.67% | 53.35% | 54.31% | 49.58% | 48.38% | 52.06% | 51.54% | 51.17% | 50.55% | 50.74% | 51.21% | 51.04% | 50.94% | 50.90% | 50.97% |
| | 15.93% | 3.91% | -2.03% | 3.05% | 17.25% | 7.62% | 5.96% | 6.37% | 8.05% | 9.05% | 7.41% | 7.37% | 7.65% | 7.91% | 7.88% |
| Retained earnings (deficit) | | | / | 0.700/ | -9.77% | -5.22% | -6.23% | -7.44% | -7.49% | -7.23% | -6.72% | -7.02% | -7.18% | -7.13% | -7.06% |
| Accumulated other comprehensive income (loss), net | -0.17% | -0.16% | -7.20% | -8.79% | | | | | | | | | | | |
| Accumulated other comprehensive income (loss), net Total shareholders equity | 70.44% | 57.10% | 45.08% | 43.84% | 55.86% | 54.46% | 51.27% | 50.10% | 51.11% | 52.56% | 51.90% | 51.39% | 51.41% | 51.68% | |
| Accumulated other comprehensive income (loss), net Total shareholders equity Noncontrolling interests | 70.44% 12.94% | 57.10% 2.01% | 45.08% 1.45% | 43.84% 1.45% | 55.86% 1.58% | 54.46% 1.62% | 51.27% 1.53% | 50.10% 1.54% | 51.11% 1.57% | 52.56% 1.57% | 51.90% 1.55% | 51.39% 1.56% | 51.41% 1.56% | 51.68% 1.56% | 1.56% |
| Accumulated other comprehensive income (loss), net Total shareholders equity | 70.44% | 57.10% | 45.08% | 43.84% | 55.86% | 54.46% | 51.27% | 50.10% | 51.11% | 52.56% | 51.90% | 51.39% | 51.41% | 51.68% | 51.79% 1.56% 54.14% 218.76% |

Value Driver Estimation

| Fiscal Years Ending Dec. 31 | 2021 | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|-------------------------------------------------------|-------------|--------------------------|-----------|--------|--------|------------|------------|--------|------------|--------|------------|------------|------------|------------|
| NOPLAT: | | | | | | | | | | | | | | |
| Total Revenues | 19,649 | 24,440 | 24,918 | 23,568 | 24,581 | 25,505 | 26,140 | 27,995 | 28,980 | 30,015 | 30,926 | 31,868 | 32,860 | 33,910 |
| - Purchased power and fuel | 12,157 | 17,457 | 16,001 | 11,419 | 13,730 | 12,624 | 13,173 | 11,806 | 11,642 | 11,482 | 11,325 | 11,172 | 11,023 | 10,877 |
| - Purchased power and fuel from affiliates | 6 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - Operating and maintenance | 3,934 | 4,797 | 5,685 | 6,159 | 5,619 | 6,105 | 6,354 | 6,635 | 6,950 | 7,203 | 7,389 | 7,635 | 7,870 | 8,116 |
| - Operating and maintenance from affiliates | 621 | 4,737 | 0 | 0,133 | 0 | 0,103 | 0,334 | 0,033 | 0,550 | 0 | 0 | 0 | 0 | 0,110 |
| - Taxes other than income taxes | 475 | 552 | 553 | 586 | 571 | 597 | 623 | 658 | 683 | 709 | 729 | 752 | 776 | 800 |
| - Depreciation and amortization | 3,003 | 1,091 | 1,096 | 1,123 | 1,115 | 1,214 | 1,334 | 1,439 | 1,544 | 1,649 | 1,754 | 1,859 | 1,964 | 2,069 |
| EBIT | -547 | 494 | 1,583 | 4,281 | 3,547 | 4,965 | 4,655 | 7,457 | 8,161 | 8,972 | 9,729 | 10,450 | 11,228 | 12,048 |
| Less Adjusted Taxes | -547 | 434 | 1,303 | 4,201 | 3,347 | 4,505 | 4,033 | 7,437 | 0,101 | 0,372 | 3,723 | 10,430 | 11,220 | 12,040 |
| Income tax (benefit) expense | 225 | (388) | 859 | 774 | 785 | 1087 | 1007 | 1720 | 1885 | 2094 | 2286 | 2462 | 2654 | 2857 |
| - Tax on Gain (loss) on sale of assets and businesses | 44 | 0 | 6 | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| + Tax Shield on Interest Expense | 62 | 55 | 95 | 111 | 133 | 198 | 197 | 211 | 228 | 231 | 235 | 245 | 255 | 265 |
| + Tax Shield on Interest Expense to Affiliates | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 |
| - Tax on Other Income | | | 279 | 147 | | | | | | | 220 | | | 408 |
| | 175 | (173) | | | 120 | 168 | 158 | 253 | 276 | 304 | 330 | 354 | 380 | |
| Total Adjusted Taxes | 71 | (160) | 669 | 722 | 798 | 1116 | 1046 | 1679 | 1837 | 2020 | 2191 | 2354 | 2529 | 2714 |
| Change in Deferred income taxes | 21 (507) | (684) | 170 | 174 | (1) | (1) | (1) | (1) | (1) | (1) | (1) | (1) | (1) | (1) |
| NOPLAT: | (597) | (30) | 1084 | 3733 | 2748 | 3847 | 3607 | 5777 | 6323 | 6951 | 7537 | 8095 | 8698 | 9333 |
| Invested Capital (IC): | | | | | | | | | | | | | | |
| Normal Cash | 504 | 422 | 368 | 3022 | 2458 | 2551 | 2614 | 2799 | 2898 | 3002 | 3093 | 3187 | 3286 | 3391 |
| Customer receivables, net | 1669 | 2585 | 1934 | 3116 | 2332 | 2527 | 2664 | 2831 | 3067 | 3018 | 3145 | 3258 | 3361 | 3477 |
| Other Accounts Receivable | 592 | 731 | 917 | 602 | 700 | 770 | 789 | 846 | 838 | 888 | 922 | 948 | 975 | 1002 |
| Receivables from Affiliates | 160 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Natural gas, oil, and emission allowances | 284 | 429 | 284 | 243 | 329 | 342 | 345 | 346 | 363 | 390 | 399 | 408 | 418 | 434 |
| Materials and supplies | 1004 | 1,076 | 1216 | 1,357 | 1264 | 1290 | 1320 | 1449 | 1518 | 1540 | 1587 | 1640 | 1697 | 1750 |
| Renewable energy credits | 520 | 617 | 660 | 797 | 724 | 722 | 749 | 821 | 867 | 874 | 899 | 931 | 964 | 995 |
| Other assets | 1007 | 1,026 | 1655 | 689 | 1128 | 1203 | 1066 | 1249 | 1280 | 1296 | 1360 | 1395 | 1434 | 1486 |
| Less: Accounts payable and accrued expenses | 2494 | 3,734 | 2612 | 3,943 | 3283 | 3496 | 3636 | 3818 | 4135 | 4135 | 4286 | 4427 | 4563 | 4726 |
| Less: Payables to Affiliates | 131 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Less: Renewable energy credit obligation | 777 | 901 | 972 | 1,076 | 976 | 1024 | 1053 | 1147 | 1199 | 1216 | 1257 | 1299 | 1342 | 1384 |
| Property, plant, and equipment | 19612 | 19,822 | 22116 | 21235 | 23,120 | 25,407 | 27,407 | 29,407 | 31,407 | 33,407 | 35,407 | 37,407 | 39,407 | 41,407 |
| Invested Capital (IC): | 21950 | 22073 | 25566 | 26042 | 27795 | 30291 | 32264 | 34784 | 36905 | 39065 | 41268 | 43448 | 45637 | 47830 |
| invested Capital (ic). | 21930 | 22073 | 25500 | 20042 | 27793 | 30231 | 32204 | 34764 | 30903 | 39003 | 41208 | 43446 | 43037 | 47830 |
| Free Cash Flow (FCF): | | | | | | | | | | | | | | |
| NOPLAT | (597) | (30) | 1084 | 3733 | 2748 | 3847 | 3607 | 5777 | 6323 | 6951 | 7537 | 8095 | 8698 | 9333 |
| Change in IC | -3669 | 123 | 3493 | 476 | 1753 | 2495 | 1973 | 2521 | 2120 | 2160 | 2203 | 2180 | 2189 | 2194 |
| FCF | 3072 | (153) | (2409) | 3257 | 995 | 1352 | 1634 | 3257 | 4202 | 4790 | 5334 | 5915 | 6509 | 7139 |
| Return on Invested Capital (ROIC): | | | | | | | | | | | | | | |
| NOPLAT | (597) | (30) | 1084 | 3733 | 2748 | 3847 | 3607 | 5777 | 6323 | 6951 | 7537 | 8095 | 8698 | 9333 |
| Beginning IC | 25619 | 21950 | 22073 | 25566 | 26042 | 27795 | 30291 | 32264 | 34784 | 36905 | 39065 | 41268 | 43448 | 45637 |
| ROIC | -2.33% | -0.14% | 4.91% | 14.60% | 10.55% | 13.84% | 11.91% | 17.91% | 18.18% | 18.83% | 19.29% | 19.62% | 20.02% | 20.45% |
| Economic Profit (EP): | | | | | | | | | | | | | | |
| Beginning IC | 25619 | 21950 | 22073 | 25566 | 26042 | 27795 | 30291 | 32264 | 34784 | 36905 | 39065 | 41268 | 43448 | 45637 |
| x (ROIC - WACC) | -12.21% | -10.01% | -4.97% | 4.72% | 0.68% | 3.97% | 2.03% | 8.03% | 8.30% | 8.96% | 9.42% | 9.74% | 10.14% | 10.57% |
| EP | -3128 | -10.01% - 2198 | -4.97% | 1208 | 176 | 1102 | 616 | 2590 | 2887 | 3306 | 3678 | 4019 | 4406 | 4826 |
| Lr | -3120 | -2130 | -1020 | 1200 | 1/0 | 1102 | 010 | 2330 | 2007 | 3300 | 30/6 | 4013 | 4400 | 4040 |

Weighted Average Cost of Capital (WACC) Estimation

| Cost of Equity: | | ASSUMPTIONS: |
|-------------------------------------------------------------|-----------------|------------------------------------------|
| Risk-Free Rate | 4.32% | 10 yr treasury bond |
| Beta | 1.40 | Average of 1, 3, & 5 yr beta |
| Equity Risk Premium | 4.61% | Trailing 12 month cash yield (Damodaran) |
| Cost of Equity | 10.75% | |
| ost of Debt: | | |
| Risk-Free Rate | 4.32% | 10 yr treasury bond |
| Implied Default Premium | 1.70% | |
| Pre-Tax Cost of Debt | 6.02% | YTM on company's 30 yr corporate bond |
| Marginal Tax Rate | 22% | |
| After-Tax Cost of Debt | 4.69% | |
| Total Shares Outstanding Current Stock Price | 313 \$200.88 | |
| _ | | |
| MV of Equity | 62,875.44 | 85.53% |
| | | |
| Market Value of Debt: | | |
| Narket Value of Debt: Short-Term Debt | 1644 | |
| | 1644 1028 | |
| Short-Term Debt | | |
| Short-Term Debt Current Portion of LTD | 1028 | |
| Short-Term Debt Current Portion of LTD Long-Term Debt | 1028 7384 | 14.47% |

Estimated WACC

9.88%

Discounted Cash Flow (DCF) and Economic Profit (EP) Valuation Models

| ey Inputs: | |
|---------------------|--------|
| CV Growth of NOPLAT | 3.00% |
| CV Year ROIC | 20.45% |
| WACC | 9.88% |
| Cost of Equity | 10.75% |

| Fiscal Years Ending Dec. 31 | 2025E | 2026 E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|------------------------------------|-----------|---------------|-------|-------|-------|-------|-------|-------|-------|--------|
| DCF Model: | | | | | | | | | | |
| Free Cash Flow (FCF) | 995 | 1352 | 1634 | 3257 | 4202 | 4790 | 5334 | 5915 | 6509 | 7139 |
| Continuing Value (CV) | 333 | 1332 | 1054 | 3237 | 7202 | 4750 | 3334 | 3313 | 0303 | 115809 |
| PV of FCF | 905 | 1120 | 1232 | 2234 | 2624 | 2722 | 2758 | 2784 | 2788 | 49612 |
| 1 7 01 1 01 | 303 | 1120 | 1232 | 2231 | 2021 | 2,22 | 2730 | 2701 | 2,00 | 13012 |
| Value of Operating Assets: | 68781 | | | | | | | | | |
| Non-Operating Adjustments | | | | | | | | | | |
| Add: Investments | 640 | | | | | | | | | |
| Less: LT Debt | (7384) | | | | | | | | | |
| Less: Payables Related to Regulato | | | | | | | | | | |
| Less: Pension Obligation | (1875) | | | | | | | | | |
| Add: Excess Cash | 665 | | | | | | | | | |
| Add: Nuclear Decommissioning Tr | | | | | | | | | | |
| Less: Operating Lease Liabilities | (583) | | | | | | | | | |
| Add: Net Derivatives | 349 | | | | | | | | | |
| Value of Equity | 73380 | | | | | | | | | |
| Shares Outstanding | 313 | | | | | | | | | |
| Intrinsic Value of Last FYE | \$ 234.44 | | | | | | | | | |
| Implied Price as of Today | \$ 237.88 | | | | | | | | | |
| , , | | | | | | | | | | |
| EP Model: | | | | | | | | | | |
| Economic Profit (EP) | 176 | 1102 | 616 | 2590 | 2887 | 3306 | 3678 | 4019 | 4406 | 4826 |
| Continuing Value (CV) | | | | | | | | | | 70172 |
| PV of EP | 160 | 913 | 464 | 1777 | 1803 | 1879 | 1902 | 1892 | 1888 | 30061 |
| | | | | | | | | | | |
| Total PV of EP | 42739 | | | | | | | | | |
| Invested Capital (last FYE) | 26042 | | | | | | | | | |
| Value of Operating Assets: | 68781 | | | | | | | | | |
| Non-Operating Adjustments | | | | | | | | | | |
| Add: Investments | 640 | | | | | | | | | |
| Less: LT Debt | (7384) | | | | | | | | | |
| Less: Payables Related to Regulato | (4518) | | | | | | | | | |
| Less: Pension Obligation | (1875) | | | | | | | | | |
| Add: Excess Cash | 665 | | | | | | | | | |
| Add: Nuclear Decommissioning Tr | 17305 | | | | | | | | | |
| Less: Operating Lease Liabilities | (583) | | | | | | | | | |
| Add: Net Derivatives | 349 | | | | | | | | | |
| Value of Equity | 73380 | | | | | | | | | |
| Shares Outstanding | 313 | | | | | | | | | |
| | | | | | | | | | | |
| Intrinsic Value of Last FYE | \$ 234.44 | | | | | | | | | |

Dividend Discount Model (DDM) or Fundamental P/E Valuation Model

| Fiscal Years Ending | | 2025E | 2026E | 202 | 7E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|----------------------------------------------------------|----------|--------|----------------|------|------|-------|-------------|-------------|-------------|-------------|-------------|--------------|
| EPS | \$ | 8.71 | \$ 12.19 \$ | 11.3 | 8 \$ | 19.57 | \$ 21.59 | \$ 24.12 | \$ 26.48 | \$ 28.68 | \$ 31.08 | \$ 33.54 |
| Key Assumptions | | | | | | | | | | | | |
| CV growth of EPS | | 3.00% | | | | | | | | | | |
| CV Year ROE | | 16.90% | | | | | | | | | | |
| Cost of Equity | | 10.75% | | | | | | | | | | |
| Future Cash Flows | | | | | | | | | | | | |
| P/E Multiple (CV Year) | | | | | | | | | | | | 10.61 |
| EPS (CV Year) | | | | | | | | | | | | \$ 33.54 |
| Future Stock Price | | | | | | | | | | | | \$ 355.74 |
| Dividends Per Share | | 1.55 | 1.71 | 1.8 | 38 | 2.06 | 2.27 | 2.50 | 2.75 | 3.02 | 3.32 | |
| Discounted Cash Flows | | 1.40 | 1.39 | 1.3 | 88 | 1.37 | 1.36 | 1.35 | 1.34 | 1.34 | 1.33 | \$ 141.88 |
| Intrinsia Value as of Last EVE | \$ | 15/1/ | | | | | | | | | | |
| Intrinsic Value as of Last FYE Implied Price as of Today | <u> </u> | 154.14 | | | | | | | | | | |
| implied Price as or roudy | \$ | 156.40 | | | | | | | | | | |

Relative Valuation Models

*Information pulled from Yahoo Finance and Factset

| | | | EPS | EPS | | |
|--------|-------------------------|----------|--------|----------|--------|--------|
| Ticker | Company | Price | 2025E | 2026E | P/E 25 | P/E 26 |
| NEE | NextEra Energy | \$66.03 | \$3.67 | \$3.99 | 17.99 | 16.55 |
| DUK | Duke Energy | \$121.91 | \$6.33 | \$6.72 | 19.26 | 18.14 |
| VST | Vistra Corp | \$111.61 | \$6.26 | \$8.10 | 17.83 | 13.78 |
| | | | A۱ | verage | 18.36 | 16.16 |
| | | | | <u>-</u> | | |
| CEG | Constellation Energy Co | \$200.88 | \$8.71 | \$12.19 | 23.1 | 16.5 |

Implied Relative Value:

| P/E (EPS25) | \$ 159.83 |
|-------------|-----------|
| P/E (EPS26) | \$ 196.97 |

Key Management Ratios

| Fiscal Years Ending Dec. 31 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|--------------------------------------------------------------|-------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | | | | | | | | | | | | | | |
| Liquidity Ratios: | | | | | | | | | | | | | | | |
| Current Ratio (Current Assets/Current Liabilities) | 1.33 | 1.00 | 1.19 | 1.31 | 1.57 | 2.11 | 2.45 | 2.53 | 3.11 | 3.76 | 4.51 | 5.16 | 5.85 | 6.58 | 7.31 |
| Quick Ratio (Current Assets-Inventory) / Current Liabilities | 1.10 | 0.84 | 1.00 | 1.08 | 1.34 | 1.90 | 2.21 | 2.32 | 2.89 | 3.53 | 4.28 | 4.92 | 5.62 | 6.34 | 7.07 |
| Cash Ratio (Cash Equivalents+Cash)/Current Liabilities) | 0.06 | 0.07 | 0.07 | 0.07 | 0.46 | 1.13 | 1.33 | 1.52 | 2.08 | 2.66 | 3.39 | 4.03 | 4.73 | 5.45 | 6.18 |
| Asset-Management Ratios: | | | | | | | | | | | | | | | |
| Total Asset Turnover (Net Sales/Avg Total Assets) | | 0.38 | 0.51 | 0.51 | 0.45 | 0.43 | 0.41 | 0.39 | 0.37 | 0.35 | 0.33 | 0.31 | 0.29 | 0.27 | 0.25 |
| Inventory Turnover (cogs/average inventory) | | 5.55 | 6.09 | 5.45 | 4.23 | 4.46 | 4.40 | 4.51 | 4.08 | 3.88 | 3.79 | 3.73 | 3.65 | 3.57 | 3.49 |
| Accounts Recievable Turnover (net sales/avg acct recievable) | | 12.44 | 11.42 | 11.03 | 9.33 | 9.02 | 10.50 | 10.07 | 10.19 | 9.83 | 9.86 | 10.03 | 9.95 | 9.93 | 9.92 |
| Financial Leverage Ratios: | | | | | | | | | | | | | | | |
| LT Debt/Total Equity | 0.38 | 0.39 | 0.39 | 0.66 | 0.55 | 0.88 | 0.78 | 0.71 | 0.61 | 0.52 | 0.45 | 0.39 | 0.35 | 0.31 | 0.28 |
| LT Debt/Total Assets | 0.12 | 0.10 | 0.10 | 0.15 | 0.14 | 0.21 | 0.21 | 0.20 | 0.19 | 0.18 | 0.17 | 0.16 | 0.15 | 0.14 | 0.13 |
| Net Debt/Total Equity | 0.72 | 1.04 | 1.04 | 1.19 | 0.83 | 0.82 | 0.66 | 0.51 | 0.24 | 0.07 | -0.09 | -0.20 | -0.29 | -0.37 | -0.43 |
| Total Debt/Total Assets | 0.14 | 0.17 | 0.12 | 0.18 | 0.19 | 0.25 | 0.23 | 0.23 | 0.22 | 0.20 | 0.18 | 0.17 | 0.16 | 0.16 | 0.15 |
| Profitability Ratios: | | | | | | | | | | | | | | | |
| Return on Equity (NI/Beg TSE) | | -0.67% | -1.49% | 14.31% | 34.22% | 20.53% | 26.96% | 20.85% | 31.02% | 27.03% | 24.42% | 22.03% | 19.90% | 18.25% | 16.90% |
| Gross Margin (Revenue-Cogs)/Total Revenue) | | 1.56% | -1.87% | 2.04% | 6.46% | 18.47% | 14.43% | 19.47% | 17.81% | 26.64% | 28.16% | 29.89% | 31.46% | 32.79% | 34.17% |
| Return on Assets (Net Income/Average Total Assets) | | -0.17% | -0.35% | 3.23% | 7.21% | 4.76% | 5.96% | 5.12% | 7.88% | 7.76% | 7.84% | 7.76% | 7.60% | 7.46% | 7.33% |
| Payout Policy Ratios: | | | | | | | | | | | | | | | |
| Dividend Payout Ratio (Dividend/EPS) | 0.00% | 0.00% | 0.00% | 31.59% | 27.09% | 11.86% | 17.82% | 13.99% | 16.50% | 10.55% | 10.52% | 10.36% | 10.38% | 10.54% | 10.70% |
| Total Payout Ratio ((Divs. + Repurchases)/NI) | | | | | | 5.98% | 4.00% | 4.09% | 4.00% | 4.07% | 4.14% | 4.24% | 4.36% | 4.48% | 4.62% |
| Retention Ratio (Net Income - Dividends) / Net Income | | | 68.41% | 72.91% | 88.14% | 82.18% | 86.01% | 83.50% | 89.45% | 89.48% | 89.64% | 89.62% | 89.46% | 89.30% | 89.10% |

Sensitivity Tables

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| | | Risk-Free Rate | | | | | | | | | |
|--------|--------|----------------|--------|--------|--------|--------|--------|--|--|--|--|
| | | Risk-Free Rate | | | | | | | | | |
| 237.88 | 3.42% | 3.72% | 4.02% | 4.32% | 4.62% | 4.92% | 5.22% | | | | |
| 1.70% | 250.11 | 240.17 | 230.90 | 222.25 | 214.15 | 206.56 | 199.43 | | | | |
| 1.80% | 251.52 | 241.43 | 232.03 | 223.26 | 215.06 | 207.38 | 200.17 | | | | |
| 1.90% | 252.97 | 242.72 | 233.19 | 224.30 | 215.99 | 208.22 | 200.92 | | | | |
| 2.00% | 254.47 | 244.05 | 234.38 | 225.36 | 216.95 | 209.07 | 201.70 | | | | |
| 2.10% | 256.00 | 245.42 | 235.60 | 226.45 | 217.92 | 209.95 | 202.49 | | | | |
| 2.20% | 257.58 | 246.82 | 236.85 | 227.57 | 218.93 | 210.85 | 203.29 | | | | |
| 2.30% | 259.20 | 248.27 | 238.14 | 228.72 | 219.96 | 211.77 | 204.12 | | | | |

Normal Cash % of Revenue

| 237.88 | 5.50% | 7.00% | 8.50% | 10.00% | 11.50% | 13.00% | 14.50% |
|--------|--------|--------|--------|--------|--------|--------|--------|
| 4.01% | 278.16 | 275.31 | 272.46 | 269.62 | 266.77 | 263.93 | 261.08 |
| 4.21% | 266.68 | 263.86 | 261.04 | 258.22 | 255.40 | 252.58 | 249.75 |
| 4.41% | 256.07 | 253.27 | 250.47 | 247.67 | 244.87 | 242.07 | 239.27 |
| 4.61% | 246.21 | 243.44 | 240.66 | 237.88 | 235.10 | 232.32 | 229.54 |
| 4.81% | 237.05 | 234.29 | 231.53 | 228.77 | 226.01 | 223.25 | 220.49 |
| 5.01% | 228.50 | 225.76 | 223.02 | 220.28 | 217.54 | 214.80 | 212.06 |
| 5.21% | 220.51 | 217.79 | 215.06 | 212.34 | 209.62 | 206.89 | 204.17 |

CV Growth EPS

| 237.88 | 1.75% | 2.00% | 2.25% | 2.50% | 2.75% | 3.00% | 3.25% |
|--------|--------|--------|--------|--------|--------|--------|--------|
| 7.94% | 346.65 | 346.65 | 346.65 | 346.65 | 346.65 | 346.65 | 346.65 |
| 8.44% | 310.92 | 310.92 | 310.92 | 310.92 | 310.92 | 310.92 | 310.92 |
| 8.94% | 281.36 | 281.36 | 281.36 | 281.36 | 281.36 | 281.36 | 281.36 |
| 9.44% | 256.52 | 256.52 | 256.52 | 256.52 | 256.52 | 256.52 | 256.52 |
| 9.94% | 235.38 | 235.38 | 235.38 | 235.38 | 235.38 | 235.38 | 235.38 |
| 10.44% | 217.20 | 217.20 | 217.20 | 217.20 | 217.20 | 217.20 | 217.20 |
| 10.94% | 201.40 | 201.40 | 201.40 | 201.40 | 201.40 | 201.40 | 201.40 |

Marginal Tax Rate

| 237.88 | 19% | 20% | 21% | 22% | 23% | 24% | 25% |
|--------|--------|--------|--------|--------|--------|--------|--------|
| 4.52% | 243.11 | 243.66 | 244.20 | 244.75 | 245.29 | 245.84 | 246.39 |
| 5.02% | 240.82 | 241.35 | 241.88 | 242.42 | 242.95 | 243.48 | 244.02 |
| 5.52% | 238.57 | 239.09 | 239.61 | 240.13 | 240.65 | 241.17 | 241.69 |
| 6.02% | 236.36 | 236.86 | 237.37 | 237.87 | 238.38 | 238.89 | 239.40 |
| 6.52% | 234.19 | 234.68 | 235.17 | 235.66 | 236.15 | 236.65 | 237.14 |
| 7.02% | 232.06 | 232.53 | 233.01 | 233.48 | 233.96 | 234.44 | 234.93 |
| 7.52% | 229.96 | 230.42 | 230.88 | 231.34 | 231.81 | 232.28 | 232.74 |

Pre-Tax Cost of Debt

WACC

Cost of Equity

| _ | | | | | | , | | |
|--------------|--------|--------|--------|--------|--------|--------|--------|--------|
| | 237.88 | 8.84% | 9.34% | 9.84% | 10.34% | 10.84% | 11.34% | 11.84% |
| 4) | 4.50% | 243.44 | 243.60 | 243.76 | 243.92 | 244.08 | 244.23 | 244.39 |
| Rate | 4.75% | 241.38 | 241.53 | 241.69 | 241.85 | 242.00 | 242.16 | 242.31 |
| | 5.00% | 239.32 | 239.48 | 239.64 | 239.79 | 239.95 | 240.10 | 240.25 |
| atic | 5.25% | 237.28 | 237.44 | 237.59 | 237.75 | 237.90 | 238.05 | 238.20 |
| Depreciation | 5.50% | 235.26 | 235.41 | 235.56 | 235.72 | 235.87 | 236.02 | 236.17 |
| epi | 5.75% | 233.24 | 233.39 | 233.55 | 233.70 | 233.85 | 234.00 | 234.15 |
| | 6.00% | 231.24 | 231.39 | 231.54 | 231.69 | 231.84 | 231.99 | 232.14 |
| | | | | | | | | |

CapEx Forecast

| 237.88 | 1250.00 | 1500.00 | 1750.00 | 2000.00 | 2250.00 | 2500.00 | 2750.00 |
|--------|---------|---------|---------|---------|---------|---------|---------|
| 8.68% | 317.67 | 310.47 | 303.26 | 296.06 | 288.86 | 281.65 | 274.45 |
| 9.08% | 294.38 | 287.58 | 280.78 | 273.98 | 267.18 | 260.37 | 253.57 |
| 9.48% | 274.04 | 267.59 | 261.15 | 254.70 | 248.26 | 241.82 | 235.37 |
| 9.88% | 256.12 | 250.00 | 243.87 | 237.75 | 231.63 | 225.50 | 219.38 |
| 10.28% | 240.24 | 234.40 | 228.57 | 222.73 | 216.90 | 211.06 | 205.22 |
| 10.68% | 226.07 | 220.49 | 214.92 | 209.34 | 203.77 | 198.19 | 192.62 |
| 11.08% | 213.35 | 208.01 | 202.68 | 197.34 | 192.00 | 186.67 | 181.33 |

VACC

ERP

Effects of ESOP Exercise and Share Repurchases on Common Stock Account and Number of Shares Outstanding

Number of Options Outstanding (shares):100,000Average Time to Maturity (years):5.54Expected Annual Number of Options Exercised:18,060

Current Average Strike Price: \$ 10.70
Cost of Equity: 6.05%
Current Stock Price: \$209.87

| Fiscal Years Ending Dec. 31 | 2025E | 2026E | 2027E | 2028E | 2029E | 2030E | 2031E | 2032E | 2033E | 2034E |
|--------------------------------------------|-----------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------|
| Increase in Shares Outstanding: | | | | | | | | | | |
| Average Strike Price: | | | | | | | | | | |
| Increase in Common Stock Account: | | | | | | | | | | |
| Share Repurchases (\$) | 991 | 498 | 498 | 498 | 498 | 498 | 498 | 498 | 498 | 498 |
| Expected Price of Repurchased Shares: | \$ 209.87 \$ | 222.57 \$ | 236.03 \$ | 250.31 \$ | 265.46 \$ | 281.52 \$ | 298.55 \$ | 316.61 \$ | 335.77 \$ | 356.08 |
| Number of Shares Repurchased: | 5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 |
| Shares Outstanding (beginning of the year) | 313 | 308 | 306 | 304 | 302 | 300 | 298 | 296 | 295 | 293 |
| Plus: Shares Issued Through ESOP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Less: Shares Repurchased in Treasury | 5 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 |
| Shares Outstanding (end of the year) | 308 | 306 | 304 | 302 | 300 | 298 | 296 | 295 | 293 | 292 |